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# GUIDE TO MISSOURI STATE GOVERNMENT

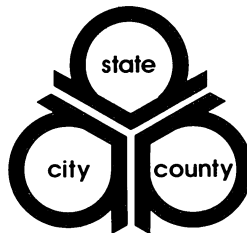
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MISSOURI COMMISSION ON  
LOCAL GOVERNMENT COOPERATION

**Guide To  
MISSOURI STATE GOVERNMENT  
1987-88 Directory  
Published By**

**MISSOURI COMMISSION ON LOCAL GOVERNMENT COOPERATION**



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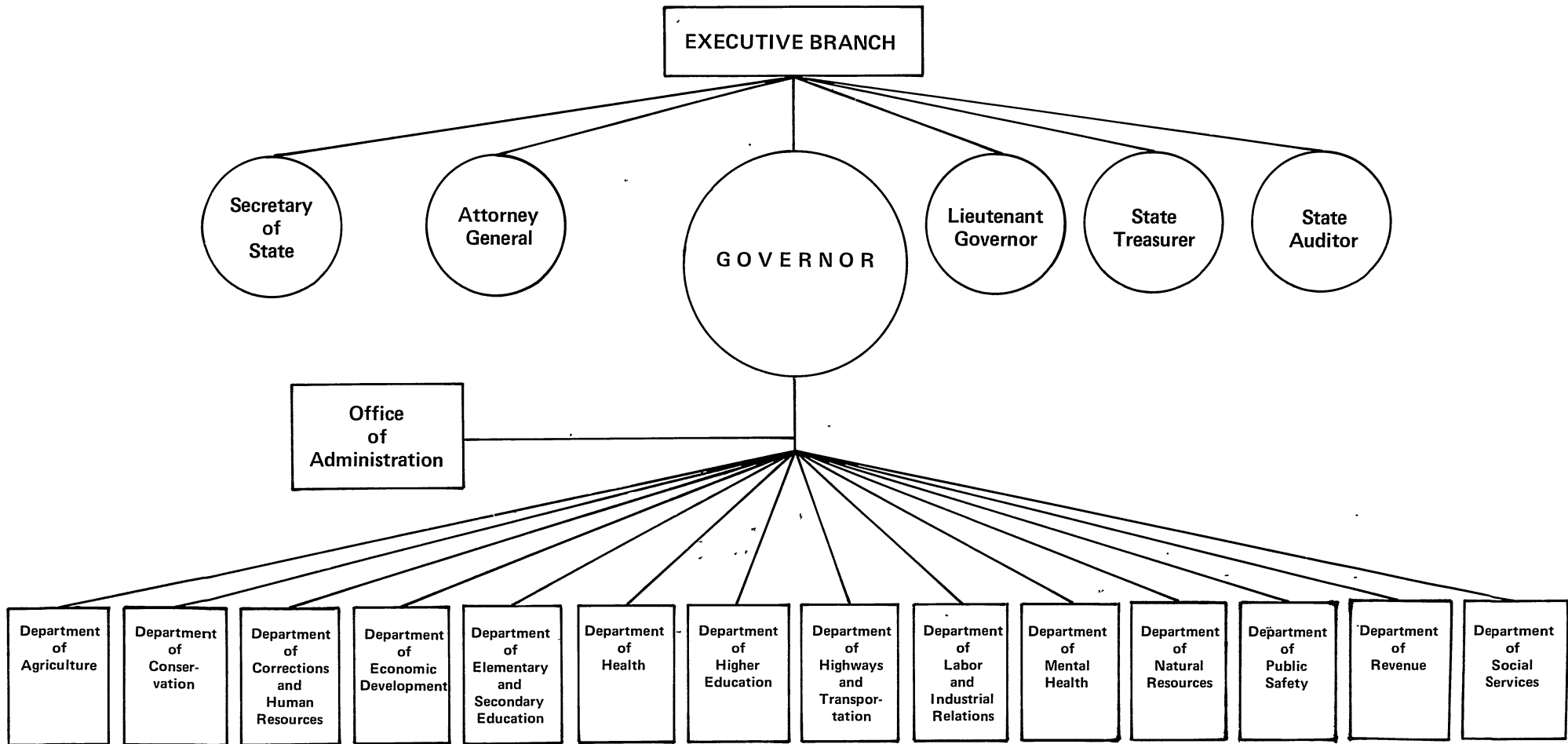
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# Missouri State Government



# Introduction

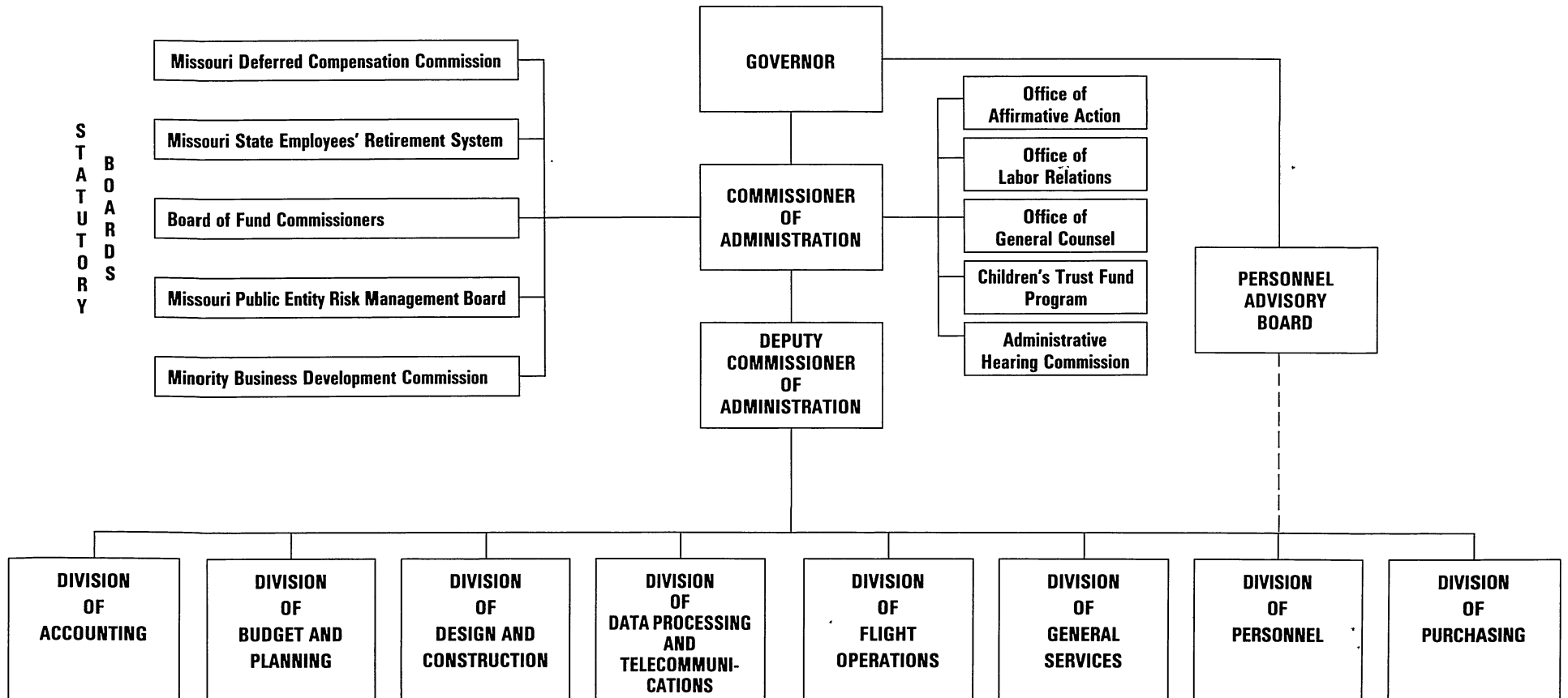
The Missouri Commission on Local Government Cooperation was established to provide a centralized structure linking public entities to state government. The Commission serves as a vehicle of communication through which state and local governments can meet to discuss and resolve shared problems.

In order to enhance communication between governments this guide to state agencies with the accompanying descriptions, organization charts, maps, and contact listing has been created.

This booklet was compiled as an introduction to the organization and responsibilities of the fifteen departments of Missouri state government. Sources include the Missouri Official Manual, 1985-1986 and official plans of state departments filed as required under Section 1 of the Omnibus State Reorganization Act of 1974, and RSMo 1979. Copies of this booklet are available from the Division of General Services, Intergovernmental Relations Unit, Room 430 Truman State Office Building, P. O. Box 809, Jefferson City, Missouri 65102. Additional information about State of Missouri executive branch agencies is available from the contacts listed on page 44.

All of the departments in Missouri state government contain an administrative unit which provides support in fiscal management, accounting, personnel and training, research and data processing. Because of the similarity of duties these units are not described within each department.

# OFFICE OF ADMINISTRATION



# Office of Administration

The Office of Administration is the service and administrative control agency created by the General Assembly to combine and coordinate the central management functions of state government.

The chief administrative officer is the Commissioner of Administration who is appointed by the Governor with the advice and consent of the Senate. The Office of Administration provides central services and support to all other state agencies including accounting, budgeting and planning, building design and construction, electronic data processing coordination, flight operations, personnel, purchasing, and general services. The commissioner also directs statewide coordination of affirmative action and labor relations.

Division of Accounting is responsible for the operation of the statewide accounting and payroll systems, social security administration, bond management, and is the custodian of all public accounting records of the state.

Division of Budget and Planning is the central point for analyzing and planning the policies and programs of state government. Here the executive budget is prepared which is the overall plan for financial resources which the Governor recommends to the General Assembly.

Division of Design and Construction is responsible for state construction projects and the maintenance and operation of state-owned buildings and grounds.

Division of Data Processing and Telecommunications is the central point for coordinating the data processing policies and state telecommunications of the executive branch of state government.

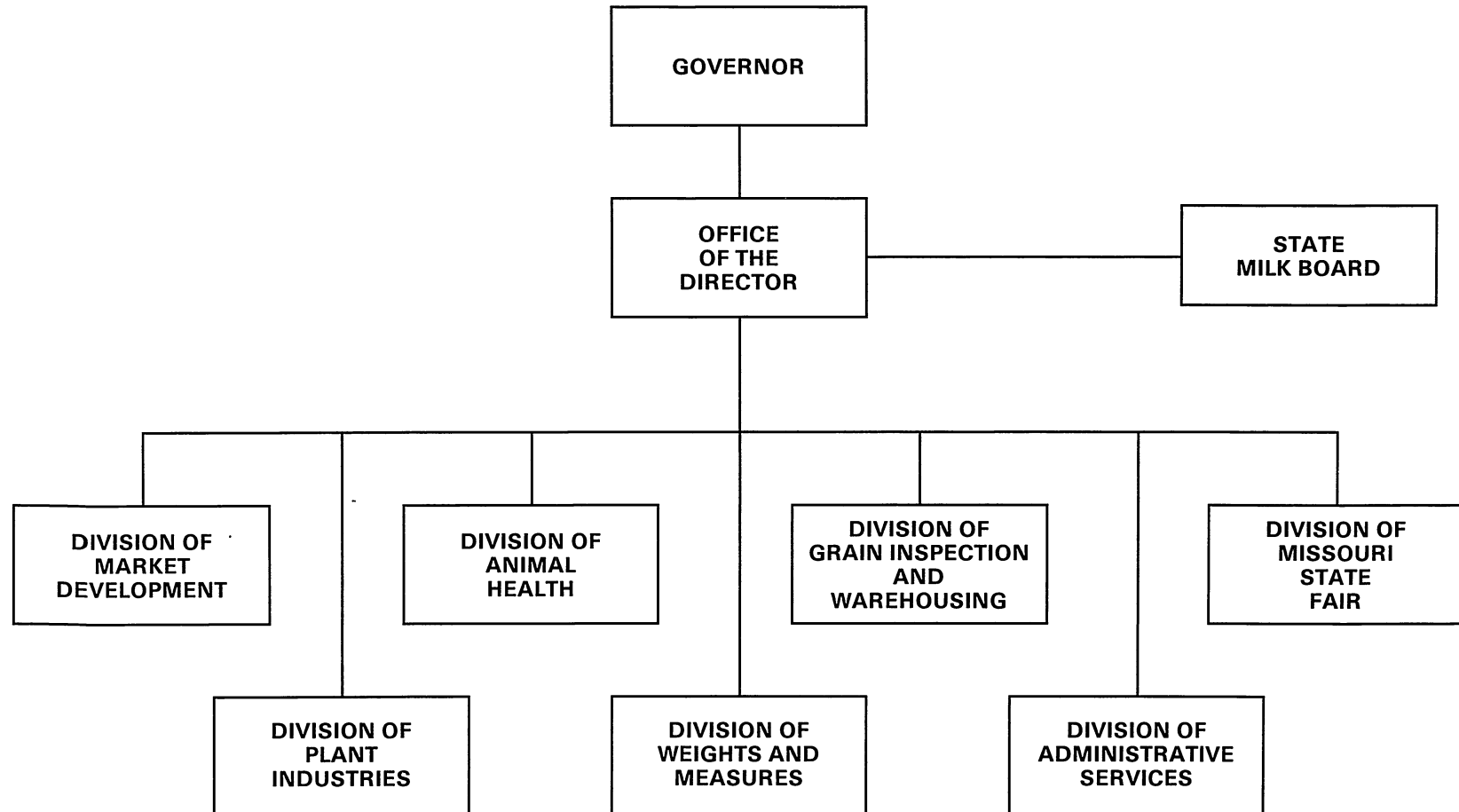
Division of Flight Operations is responsible for operating, maintaining and coordinating air transportation services for officials and employees of all agencies and branches of state government in order to facilitate the conduct of state business.

Division of General Services is organized into several sections. It provides essential management services to the state departments and to the Office of Administration including printing, vehicle maintenance, risk management, forms management, employee assistance programs, capitol complex security, head injury program, among others. The division also has the Intergovernmental Relations unit which staffs the Missouri Commission on Local Government Cooperation and is the state clearinghouse for federal assistance programs.

Division of Personnel administers the State Personnel Law which includes recruitment and examination of job applicants among other responsibilities. The Personnel Advisory Board advises the personnel director and the Governor on personnel matters.

Division of Purchasing is responsible for the procurement of state supply services, professional services, insurance and equipment except those exempted by law.

# DEPARTMENT OF AGRICULTURE



# Department of Agriculture

The Department of Agriculture, under the supervision of the director of agriculture, enforces the laws regulating the handling and marketing of agribusiness products; protects producers, processors, distributors, and consumers of food and fibre; and promotes Missouri's agriculture economy.

The director of Agriculture, appointed by the Governor and confirmed by the Senate, manages development of departmental policy, operation procedures, program performance, and the dissemination of agricultural information to the Governor, the General Assembly, and the public. The director oversees the activities of the State Milk Board and the Agriculture and Small Business Development Authority. The director's office also is responsible for surveillance of foreign investment in Missouri farmland as well as administering the provisions related to corporate farm registration.

Division of Animal Health, under the supervision of the state veterinarian, administers laws and develops animal health programs to control and eradicate diseases associated with the movement and exposure of livestock. The division also licenses and inspects livestock markets, swine buying stations, rendering plants and garbage feedlots.

Division of Grain Inspection and Warehousing inspects, grades, and weighs grains upon request. The division also regulates grain dealers and grain warehouses in accordance with Missouri laws.

Division of Market Development, through innovative programs, promotes Missouri agricultural products—domestically and internationally. The division also provides financial assistance to the agricultural community through the Agriculture Emergency Fund. Assistance programs include loans for college students, crop and livestock, soil conservation projects, and Building Our American Communities (BOAC) grants.

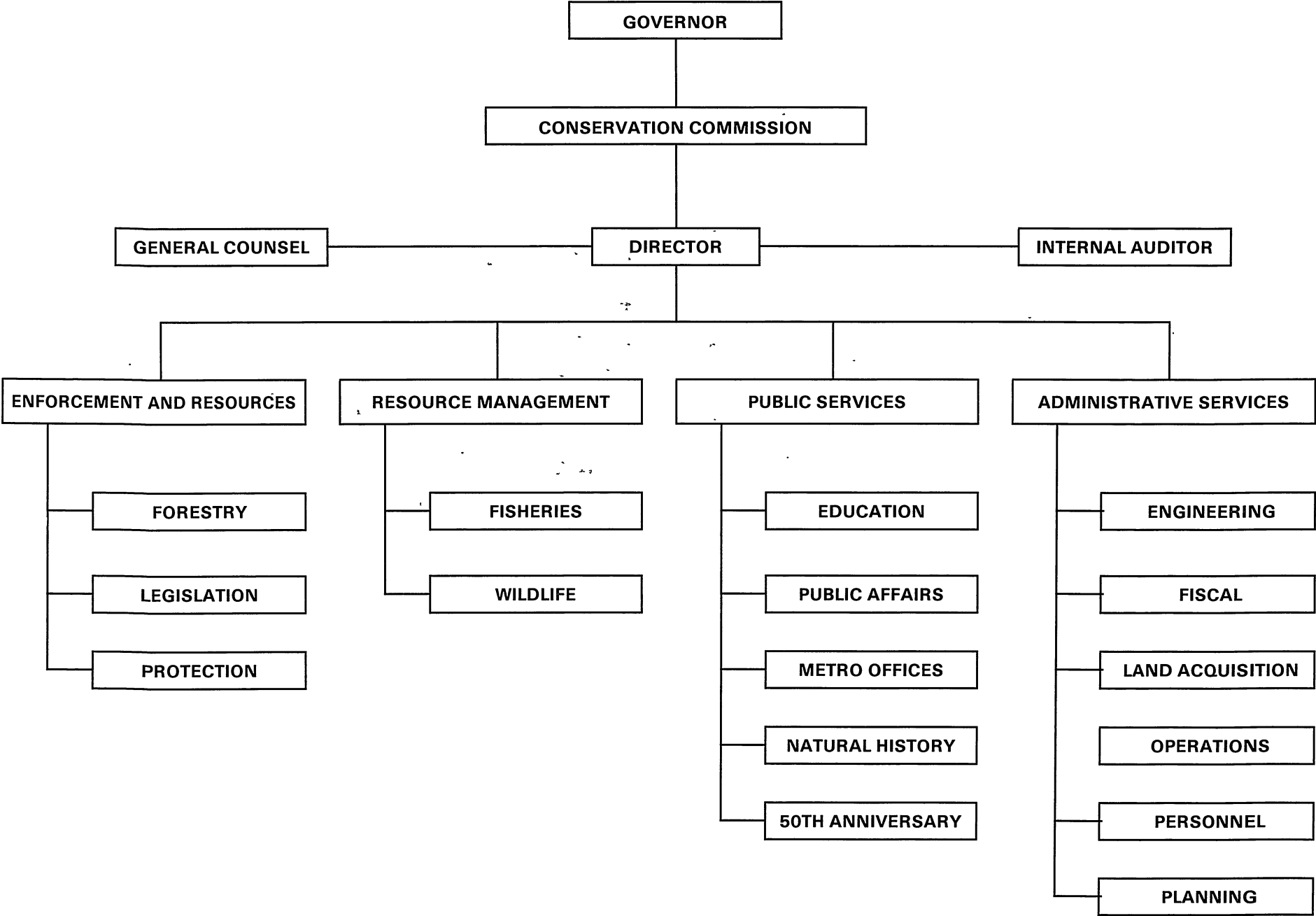
Division of Weights and Measures maintains surveillance of all commercial weighing and measuring devices to ensure accuracy for buyers and sellers.

Division of Plant Industries administers required plant pest, pesticide, feed, seed, forest resources, and weed control programs.

Missouri State Fair, established in 1899, showcases Missouri agriculture. The ten day event is comprised of displays, exhibits, and competitions which highlight the diversity of Missouri agriculture.

Missouri State Milk Board administers Missouri's Grade A and Manufacturing Milk inspection programs.

DEPARTMENT OF CONSERVATION



# Department of Conservation

The Department of Conservation is guided by a four-member Commission appointed by the Governor with advice and consent of the Senate. The Commission is charged with the control, management, restoration, conservation and regulation of the bird, fish, game, forestry and all wildlife resources of the state. The Commission appoints a director who serves as the administrative officer of the Department of Conservation.

Principal sources of revenue are the sale of hunting and fishing permits, the conservation sales tax of one-eighth of one percent earmarked for conservation, and revenue derived from administration of wildlife and forest resources. Substantial funding is made available on a matching basis through the federal government and is applied primarily to acquisition, development, research and forest fire control. The administrative structure is broken into four major components.

**Resource Management:** Responsible for assuring management of Missouri's private and public aquatic resources, providing a well-rounded program involving wildlife resources, conducting research in the areas of fisheries and wildlife, carrying out water pollution investigations, and managing public use facilities. Fisheries and Wildlife divisions assume these responsibilities.

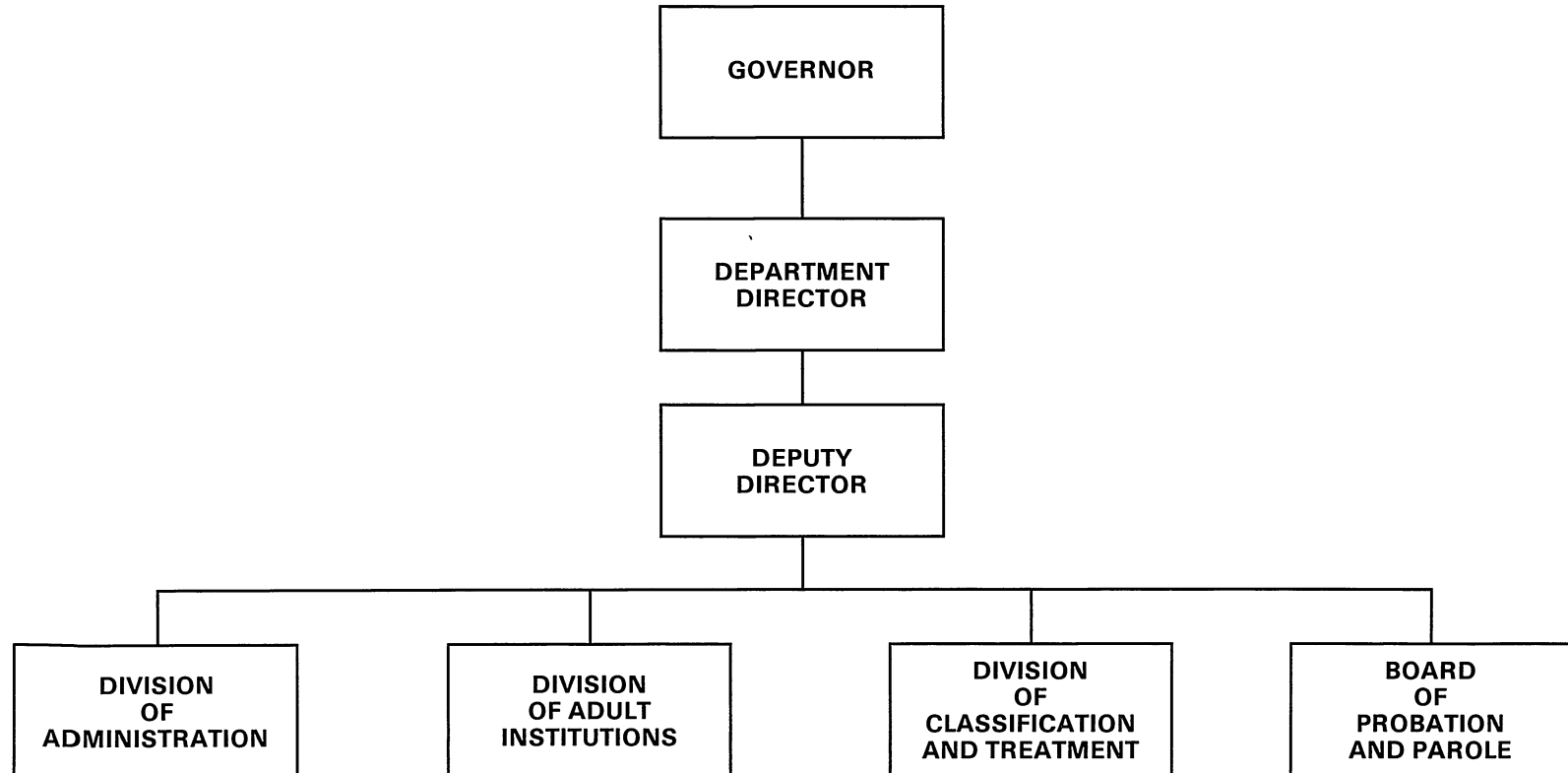
**Public Services:** Provides ongoing public information and educational programs and services relating to conservation, outdoor skills, and natural history. Within this group are the metropolitan offices (St. Louis, Kansas City and Springfield) and the Education, Public Affairs, and Natural History sections. A primary function is also the development of regulations and rules pertaining to department areas, seasons and bag limits.

**Enforcement and Resources:** Responsible for managing state forests and for providing to the public forest management advice and assistance; carrying out a statewide wildfire control in cooperation with forest industry, rural fire departments and other agencies; enforcing conservation laws, rules and regulations; and is concerned with legislative matters. Protection and Forestry divisions are assigned here.

**Administrative Services:** Activities include normal support functions as well as engineering and land planning and purchasing.



# DEPARTMENT OF CORRECTIONS AND HUMAN RESOURCES



## **Department of Corrections and Human Resources**

The Department of Corrections and Human Resources supervises felons and misdemeanants assigned to it by the courts. By Missouri law, a person must be 17 years of age or certified as an adult by the courts and with a sentence of not less than two years to be committed to the department for incarceration. Felons and misdemeanants placed on probation by the circuit courts are also under the supervision of the Board of Probation and Parole within the department.

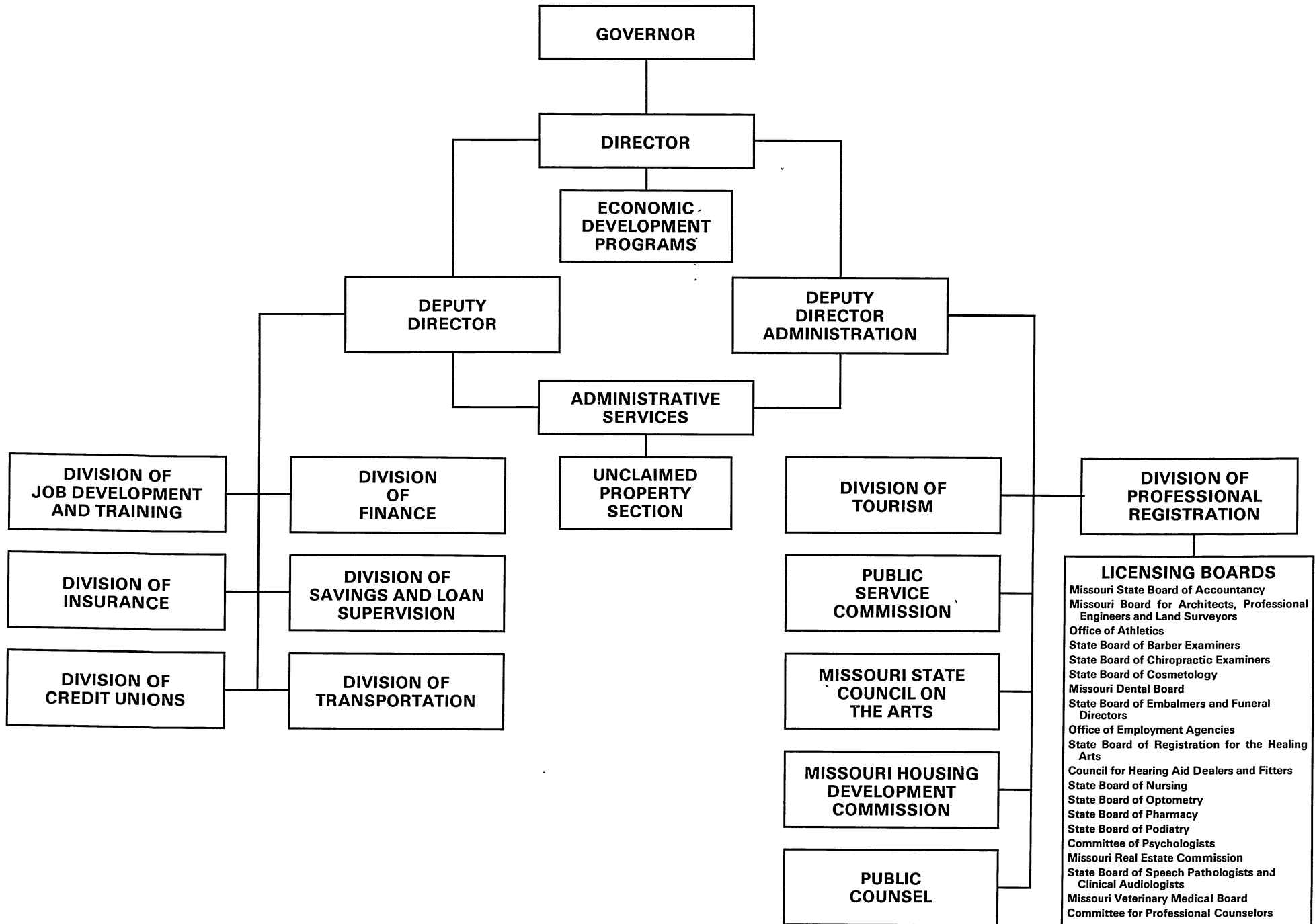
The department director, appointed by the Governor with Senate confirmation, is responsible for all program and policy determinations.

Division of Adult Institutions is responsible for the supervision and management of 12 adult state correctional institutions.

Division of Classification and Treatment is responsible for the evaluation and of all inmates for assignment to the appropriate correctional facility, for internal transfer of inmates and for the development and implementation of health care, educational and recreational programs, and sex offender programs, as mandated by law.

Board of Probation and Parole is responsible for all activities relating to probation and parole including pre-sentence, pre-investigation and supervision of probationers and parolees.

# DEPARTMENT OF ECONOMIC DEVELOPMENT



# **Department of Economic Development**

The department administers all programs provided by law relating to the promotion of the economy of the state, trade and business. The department policy includes the areas of economic development, regulation of business and financial institutions, and professional registration. The department director, appointed by the Governor and confirmed by the Senate, is responsible for program and policy determinations.

**Economic Development Programs** promote job creation and capital investment in the state of Missouri. In addition, numerous programs contribute to the improvement of social and economic conditions in Missouri such as national, international, small business, research, financing and community development activities.

**Division of Job Development and Training** is responsible for administering funds granted to the state under the Job Training Partnership Act (JTPA) and appropriate matching funds.

**Division of Tourism** is responsible for promoting the growth of Missouri's travel industry. The division works to attract vacationers from out of state and encourage Missourians to travel in their home state.

**Division of Credit Unions** is responsible for the annual examination, supervision, and chartering of mergers and liquidations for approximately 300 state-chartered credit unions.

**Division of Finance** is responsible for the incorporation, regulation and liquidation examination of state-chartered banks and trust companies.

**Division of Insurance** staff oversees the activities and regulates approximately 60,000 licensed agents and 8,500 licensed brokers who deal with the Missouri public.

**Division of Transportation** is responsible for overseeing activities relating to common carriers, railroad corporations, motor carriers and express companies, street railroads and other forms of transportation.

**Division of Savings and Loan** is responsible for the incorporation, regulation and examination of all state-chartered savings and loan associations.

**Division of Professional Registration** provides support services to boards and commissions such as the Missouri Board for Architects, Professional Engineers and Land Surveyors, etc. Each licensing board is responsible for regulating its profession.

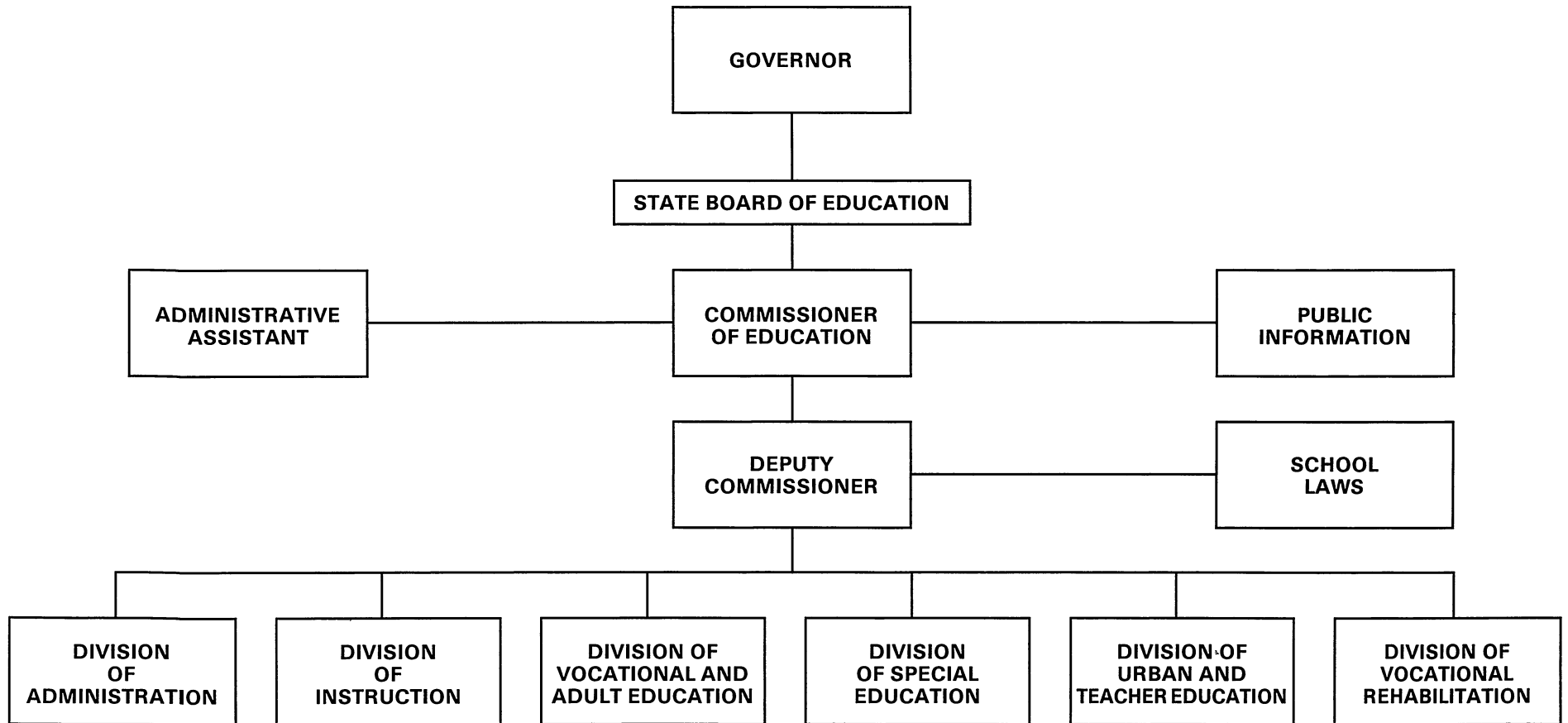
**Public Service Commission** executes all laws relating to private industries operating in Missouri as public utilities.

**Missouri State Council on the Arts** stimulates and encourages the growth of all arts throughout the state.

**Public Counsel** represents the interests of the public in proceedings before the Public Service Commission.

**Missouri Housing Development Commission** insures loans to nonprofit and limited dividend sponsors of residential housing for low- and moderate- income families.

# DEPARTMENT OF ELEMENTARY AND SECONDARY EDUCATION



# **Department of Elementary and Secondary Education**

The State Board of Education is a lay board consisting of eight members appointed by the Governor and confirmed by the Senate. Each board member's term of office is eight years and the terms are so arranged that only one term expires each year. At no time can more than four members be of the same political party. The board is vested with responsibility for supervision of the public school system in the state. The State Board of Education appoints the Commissioner of Education, who serves as its chief administrative and executive officer.

The board establishes policy for the Department of Elementary and Secondary Education. The Commissioner of Education and the staff interpret and implement policies established by the board. The Department of Elementary and Secondary Education is largely a service agency designed to assist local school districts in carrying out requirements prescribed by law and to provide leadership in the improvement of administration and instruction of the public schools of the state.

**Division of Administration** has the responsibility of providing supervision and coordination of administrative aspects of school operation for public school districts. The national school lunch program, school plant facilities, and school bus transportation fall within this division's area of responsibility.

**Division of Instruction** is responsible for the supervision of school districts in the state and administers special programs for educationally disadvantaged students, students in need of remedial reading and gifted children. The division also administers the Basic Essential Skills Test (BEST).

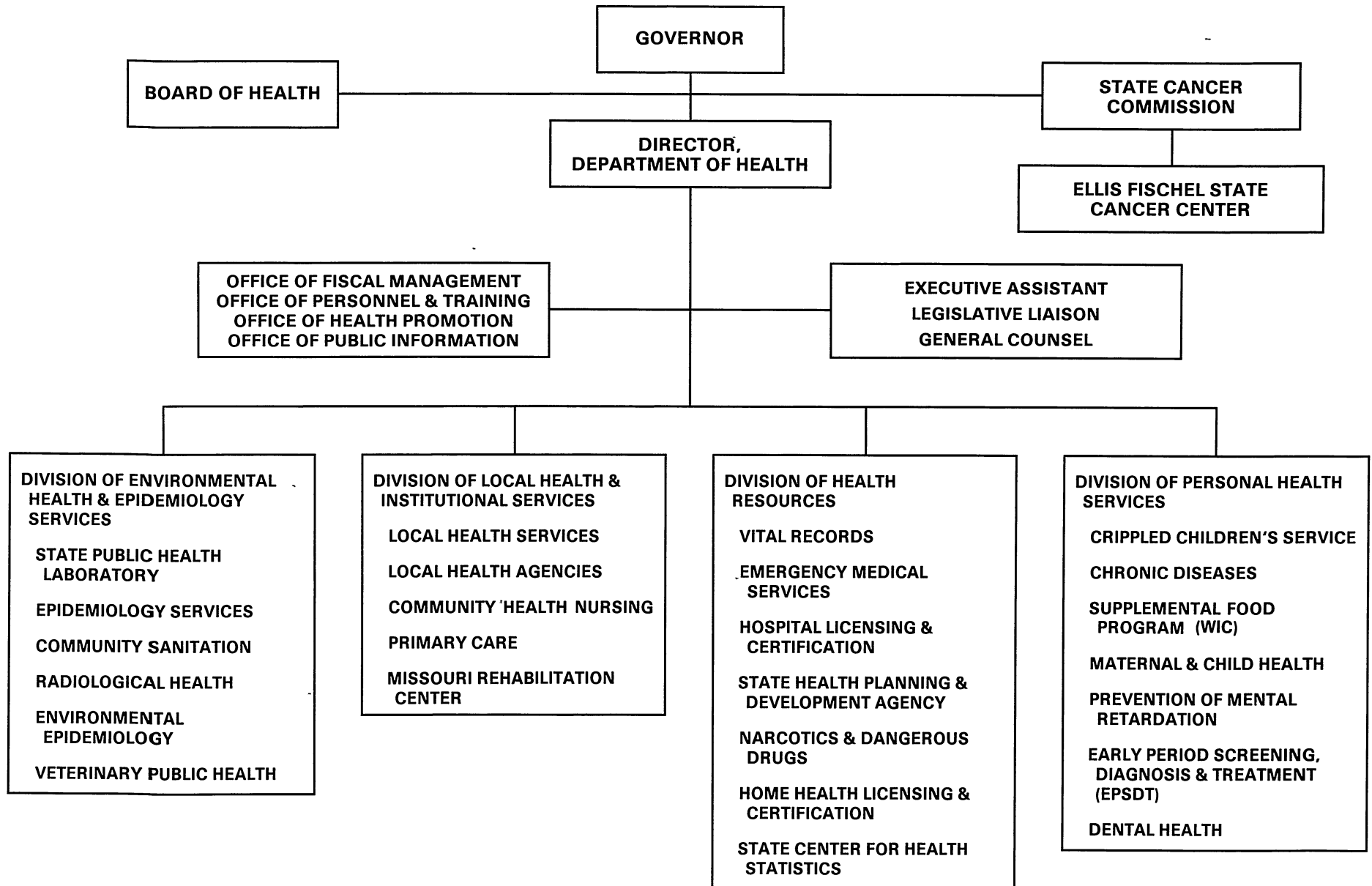
**Division of Vocational and Adult Education** is responsible for planning, funding, supervising and evaluating programs which serve skilled training needs of secondary, post-secondary, adult and special needs students.

**Division of Special Education** provides assistance to public school districts in the supervision, establishment, and improvement of programs of instruction for handicapped children. The division operates the Missouri School of the Deaf, School for the Blind and state schools for severely handicapped.

**Division of Vocational Rehabilitation** is responsible for providing a full range of services to disabled and handicapped persons in order to bring each to an optimum functioning level.

**Division of Urban and Teacher Education** provides leadership, coordination and supervision for the concerns of urban education and teacher education including complete teacher certification services.

# DEPARTMENT OF HEALTH



# Department of Health

The Department of Health is responsible for the promotion and protection of the public's health through education, disease and injury prevention, regulation, and direct delivery of health care services in order that all Missourians may achieve their fullest health potential. The chief administrative officer for the department is the state director of health, appointed by the Governor with the advice and consent of the Missouri Senate.

The State Board of Health consists of seven members who are appointed by the governor. The Board advises the department director in the planning for and operation of the department; acts in an advisory capacity regarding rules promulgated by the department; and administers the state Hospital Subsidy Program, the Medical Osteopathic Student Loan Program, and the Family Practice Residency Program.

**Division of Environmental Health and Epidemiology Services** is responsible for environmental epidemiology, community sanitation, and radiological health. The state public health laboratory is also assigned to this division. This division administers programs for the prevention and control of communicable and sexually transmitted diseases, tuberculosis, nosocomial infections, and cancer; and is responsible for promoting the enforcement of the state school immunization law and implementation of other immunization programs.

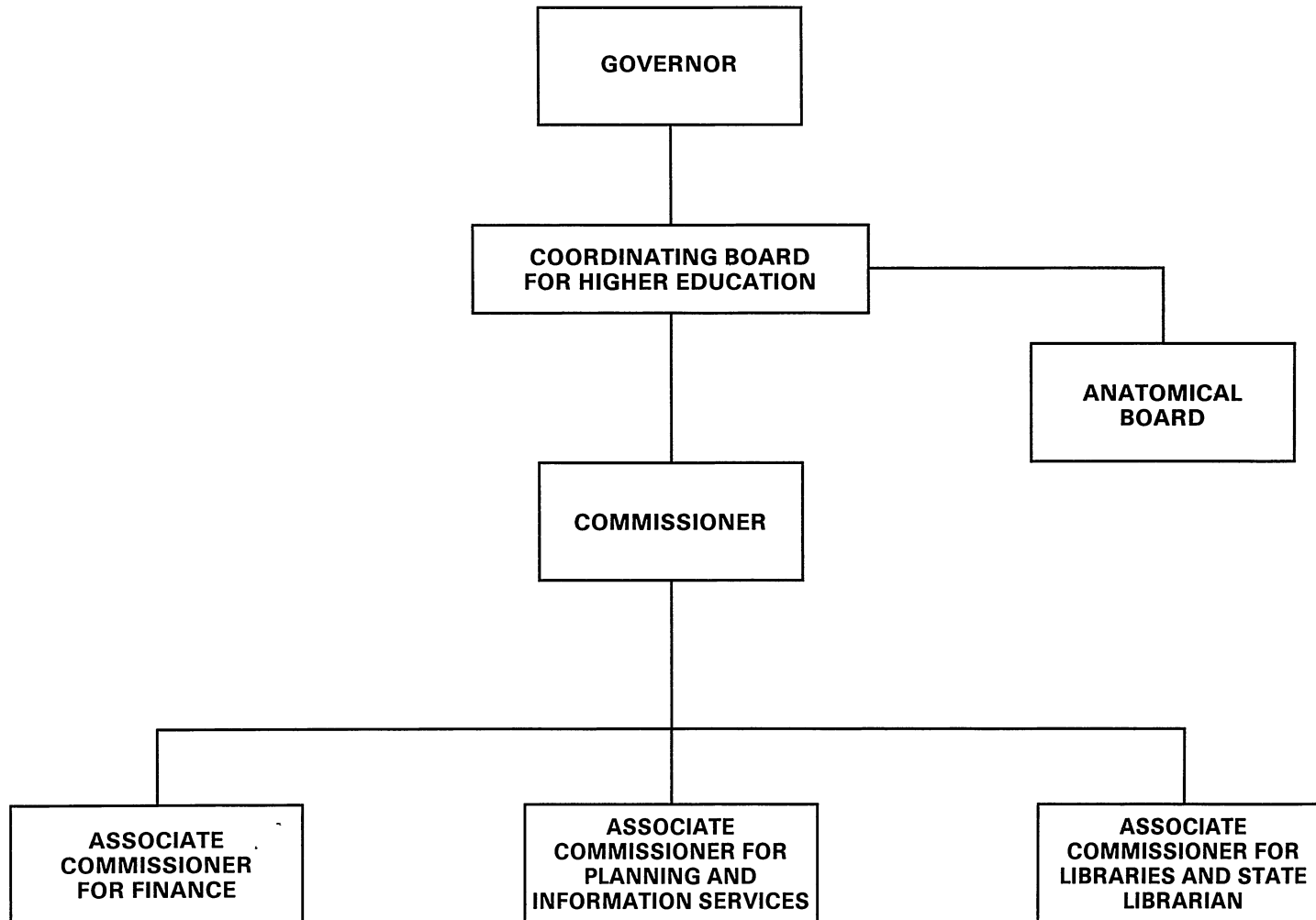
**Division of Local Health and Institutional Services** is responsible for the supervision of the department's district offices which provide direct public health services such as crippled children's service, communicable disease control and environmental health programs. The central and district offices provide nursing and other professional program consultation and assistance to local health agencies which deliver the department's health services through contractual agreements. Other responsibilities assigned to the division are primary care, medical student loan, physician placement, and rural and urban health initiative programs. The Missouri Rehabilitation Center in Mt. Vernon is assigned to this division.

**Division of Health Resources** – The State Center for Health Statistics is responsible for the collection and analysis of birth, death and marriage statistics, morbidity rates, hospital discharge numbers, health manpower and health facilities data. The State Health Planning and Development Agency is also assigned to this division. Other statewide programs administered by this division are licensing and certification of hospitals, home health agencies, independent laboratories, and other related health facilities; developing and implementing emergency medical services, including administering the ambulance licensure law; and, administering programs for the registration and surveillance of firms and individuals who manufacture or distribute controlled substances.

**Division of Personal Health Services** is responsible for administering maternal and child health services including programs such as prenatal care, family planning, high-risk infant follow-up, prevention of mental retardation, child health conferences, early periodic screening, diagnosis and treatment, special supplemental foods program (WIC), and crippled children's services. The division is also responsible for dental health programs. The division also administers programs for the prevention and control of chronic disease such as diabetes, hypertension, sickle cell anemia, genetic diseases, cystic fibrosis, and arthritis.



# DEPARTMENT OF HIGHER EDUCATION



# Department of Higher Education

The Coordinating Board for Higher Education has statutory responsibilities for Missouri's public two-year and four-year colleges and universities, the Missouri State Library, the Wolfner Memorial Library for the Blind and Physically Handicapped, the Missouri Student Grant Program, the Missouri Guaranteed Student Loan Program, the Missouri Prospective Teacher Loan Program, the Missouri Academic Scholarship Program, and the Missouri State Anatomical Board. The nine-member board is nominated by the Governor and confirmed by the Senate and serves a six-year term. At no time can more than five members be of the same political party and no more than one can come from each congressional district. The Board is composed entirely of lay persons and serves without compensation.

The chief executive officer of the board is the Commissioner of Higher Education who is selected by the board and serves at its pleasure. The commissioner appoints and administers the staff of the Department of Higher Education.

The Department of Higher Education has responsibility for the development and continuation of a statewide master plan, academic program review, and the approval of new academic programs in the public two-year and four-year colleges and universities. The major goals of the department in its statewide planning and coordination efforts are to ensure financial access, promote quality, and assure efficiency in the system of higher education. The department maintains a statewide higher education information system and prepares an annual report on the status of higher education in Missouri.

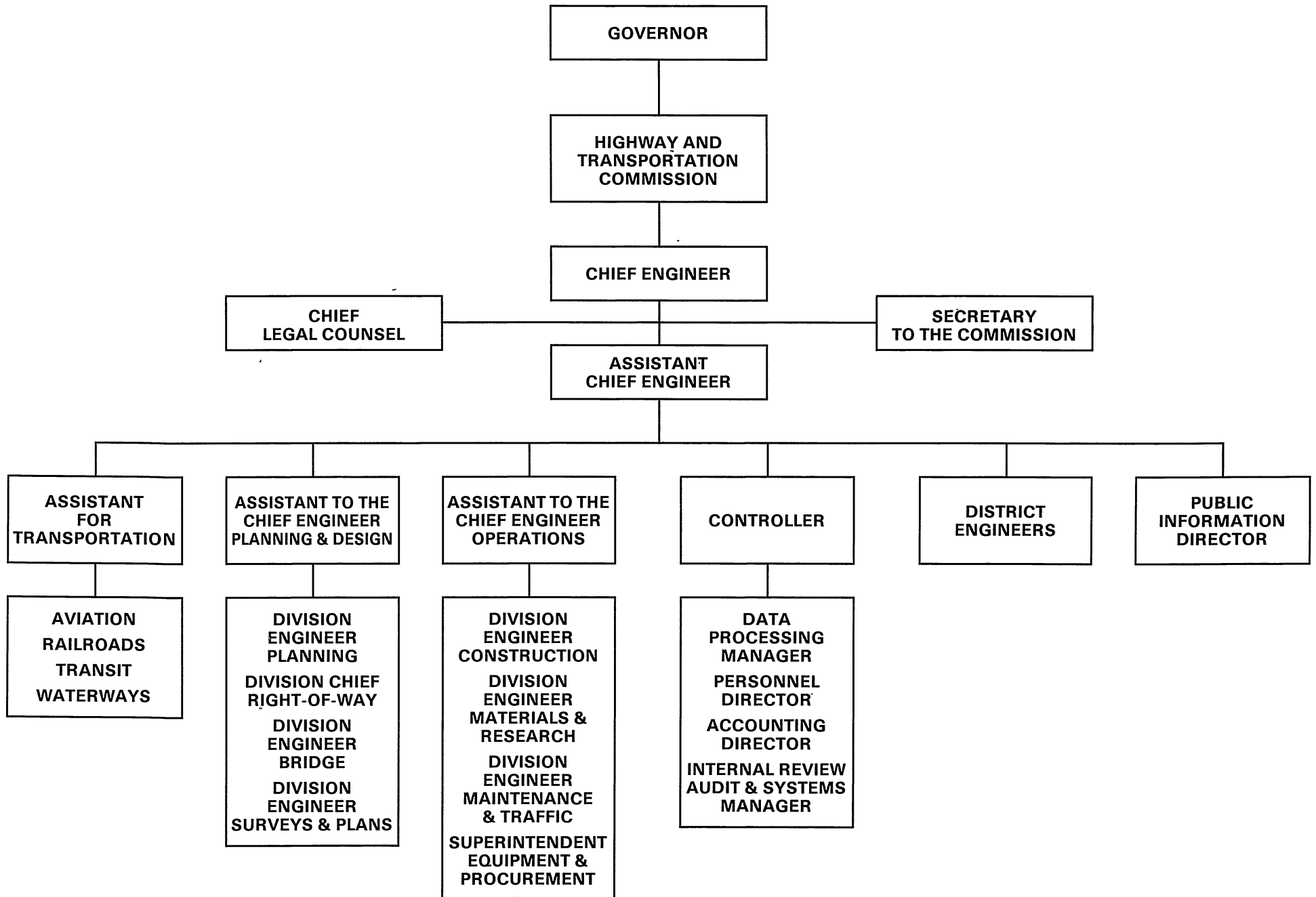
Associate Commissioner for Libraries and State Librarian is responsible for the Missouri State Library and Wolfner Memorial Library for the Blind and Physically Handicapped. The state library furnishes direct library service support for the executive and legislative branches of Missouri state government. The state library cooperates with six major resource libraries to provide material not available on the local level. Total network holdings number over six million volumes. In addition, the state library is designated as an official depository for all state government publications and operates a central distribution system for Missouri government documents.

Associate Commissioner of Finance prepares financial reports and analyses to aid the Coordinating Board for Higher Education in the development of recommendations for state general fund support to public higher education and administers the statewide financial aid programs.

Associate Commissioner for Planning and Information Services provides basic departmental support services in areas of data collection, data analyses, policy analyses, policy studies, academic program approval and review, and public information.

Missouri State Anatomical Board functions to receive unclaimed human bodies requiring burial at public expense and to distribute them for scientific study to certain qualified schools.

# DEPARTMENT OF HIGHWAYS AND TRANSPORTATION



# Department of Highways and Transportation

The bipartisan State Highway and Transportation Commission is composed of six members and is the governing body of the Highway and Transportation Department. The Governor, by and with the consent of the Senate, appoints the members of the commission to staggered terms of six years. No more than three members can be of the same political party. The chief engineer, chief counsel and secretary are appointed by the commission. All other appointments are made by the chief engineer and the chief counsel, with commission approval.

The Missouri Highway and Transportation Department shoulders responsibilities for five viable transportation alternatives available to Missourians—highways, aviation, waterways, transit and railroads. The department, through ten district offices, is responsible for operation of a 32,000 mile highway system and deciding highway location, design, construction and maintenance as well as the Amtrack rail system. The headquarters office is located in Jefferson City.

In addition, the department cooperates and coordinates with owners and operators of the four other modal systems in the development and improvement of public airports and ports, rail facilities, and the operational cost of both public transit systems and elderly and handicapped transportation. The following divisions help in the highway building process:

**Division of Planning** maintains records, administers research, determines needs and develops programs for improving the state highway system.

**Division of Right-of-Way** is responsible for acquiring all realty rights for the construction and improvement of state highways and related facilities.

**Division of Bridges** is responsible for the design and preparation of detailed plans for all bridge structures on the state highway system.

**Division of Surveys and Plans** is responsible for the preparation of all roadway plans and the advertising of projects for bids.

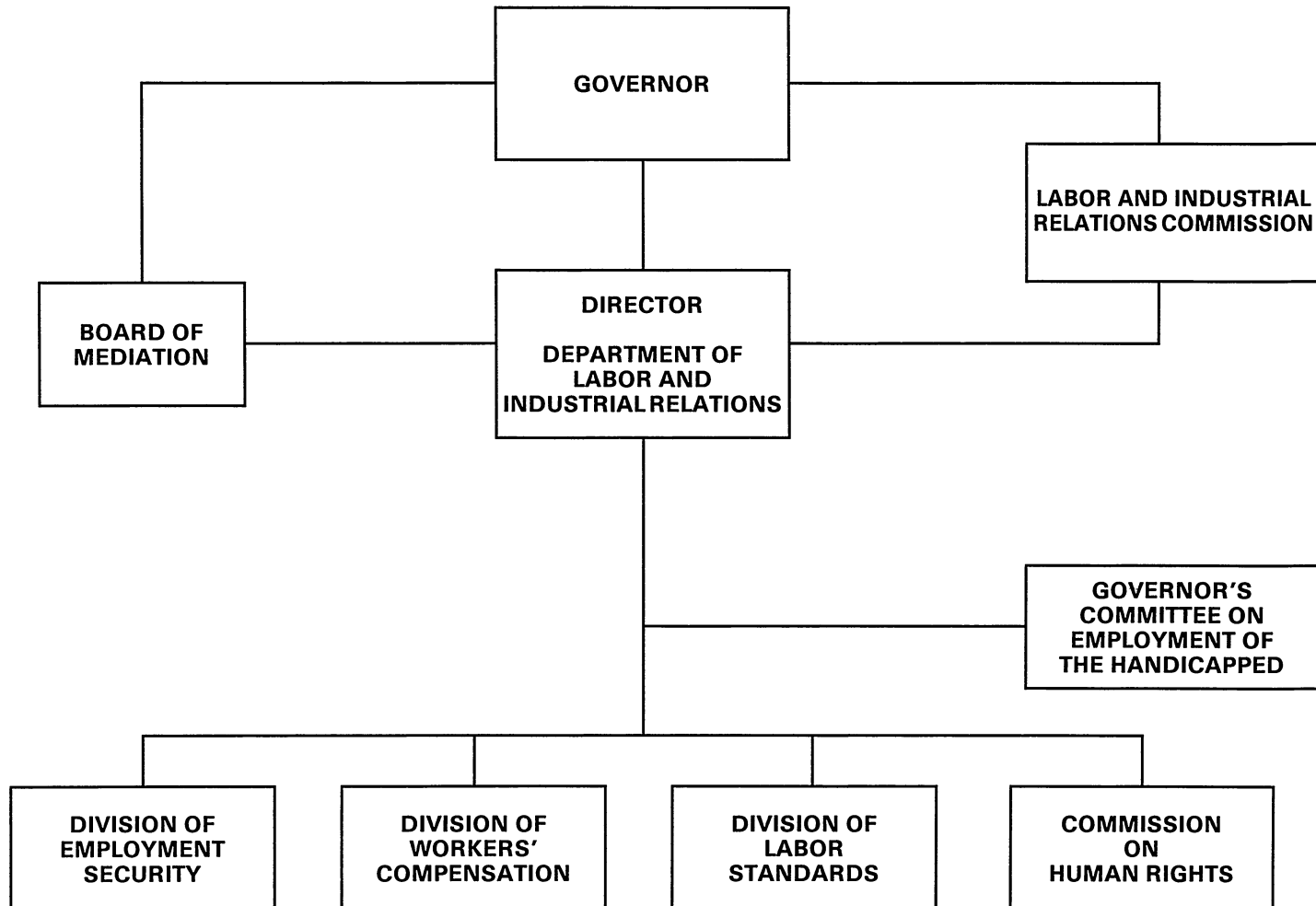
**Division of Construction** is responsible for the administration of all the department's construction contracts.

**Division of Materials and Research** is responsible for testing and inspecting all materials used in the construction and maintenance of the state highway system.

**Division of Maintenance and Traffic** maintains the state highways through preservation, upkeep, operation and restoration. In addition, the division is responsible for traffic control.

**Division of Equipment and Procurement** is responsible for purchasing and maintaining the department's fleet of vehicles and for purchasing the various equipment and materials necessary for the department to do its job.

# DEPARTMENT OF LABOR AND INDUSTRIAL RELATIONS



# Department of Labor and Industrial Relations

The Labor and Industrial Relations Commission, which governs the operation of the Department of Labor and Industrial Relations, is composed of three members who are appointed by the Governor with the advice and consent of the Senate for terms of six years. No more than two members of the commission are of the same political party. The commission shall nominate and the Governor shall appoint by and with the advice and consent of the Senate, the director of the department to be the chief administrative officer of the department.

The Department of Labor and Industrial Relations is responsible for administering programs which promote job placement, provide an income contribution for workers to offset the loss of a job because of injury or layoff, resolve matters of majority representation and appropriate bargaining units, regulate wages for certain work in public works and construction, assist in employment of the handicapped and enforce Missouri's anti-discriminatory statutes.

Division of Workers' Compensation is responsible for the administration of the Missouri Workers' Compensation Law which states that compensation for wage loss, death and medical attention is the responsibility of the employer which created the need.

Division of Labor Standards is responsible for enforcing "The Prevailing Wage Law" and for inspection of work sites, including mines, to help identify and correct potential safety and health problems.

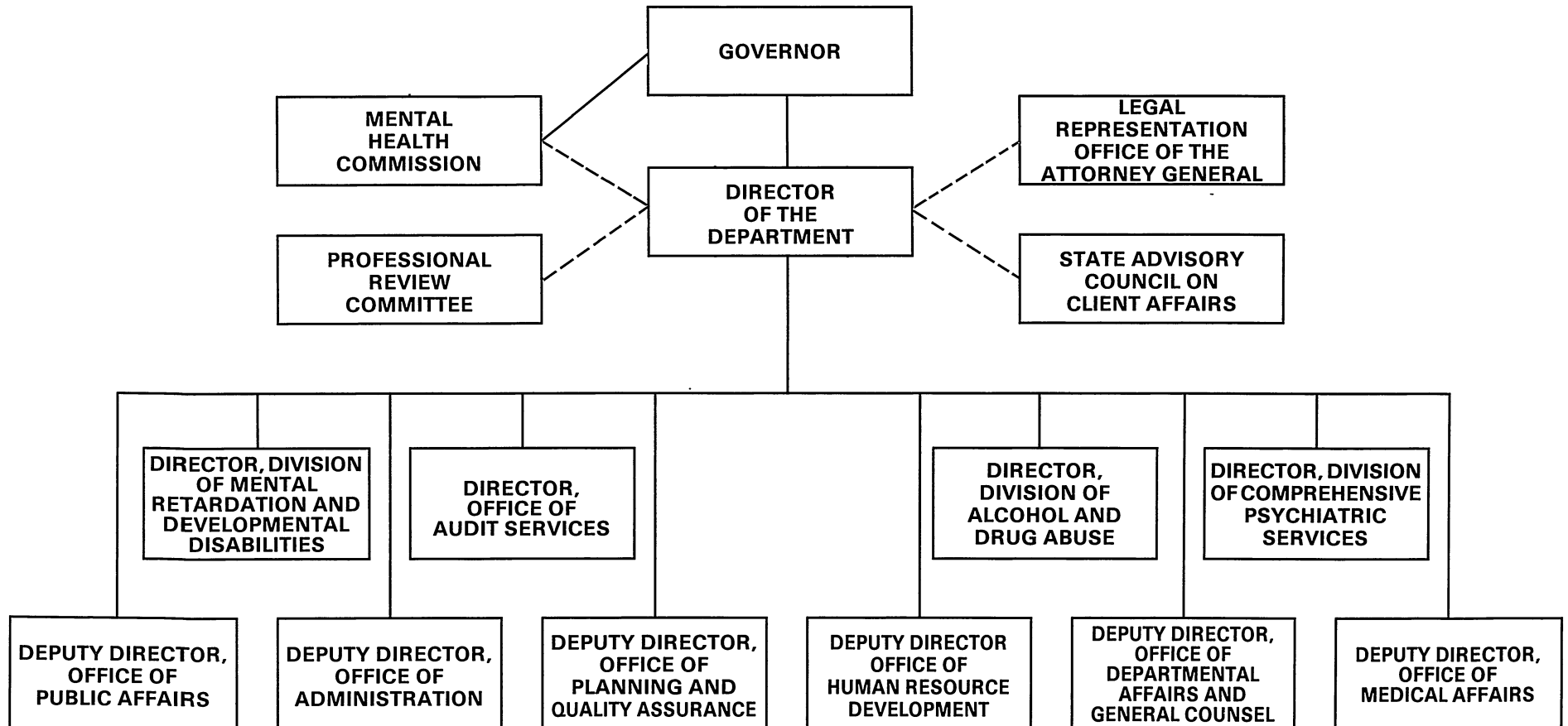
Division of Employment Security was created to aid the public in attaining economic security by placing workers in jobs and administering unemployment insurance benefits to persons temporarily unemployed through no fault of their own.

Governor's Committee on Employment of the Handicapped is charged with achieving equality of opportunity for job seekers who have a handicap through awareness, ability and accessibility.

State Board of Mediation was created to mediate labor disputes occurring in public utilities and resolution of issues of appropriateness of bargaining units and majority representative status among public employees.

Missouri Commission on Human Rights enforces Missouri's anti-discriminatory practices statutes which protect the classes of race, creed, color, religion, national origin, ancestry, sex and physical or mental handicap from discrimination in housing, employment and public accommodations.

# DEPARTMENT OF MENTAL HEALTH



# Department of Mental Health

The Missouri Department of Mental Health serves Missourians by working to prevent substance abuse, mental disorders, and developmental disabilities; by rehabilitating, treating, and habilitating persons with those conditions; and by educating the public about mental health.

The department benefits from the counsel of a seven-member citizen commission, which makes major policy and budgetary decisions for the department, including hiring the director. The members of the Mental Health Commission, who are appointed by the Governor and confirmed by the Senate, are selected for their concerns and expertise in the various facets of mental health care.

The department is divided into three operating divisions and six staff offices that support the work of the divisions. The department operates 28 facilities, contracts with more than 1,000 private agencies to provide community-based care.

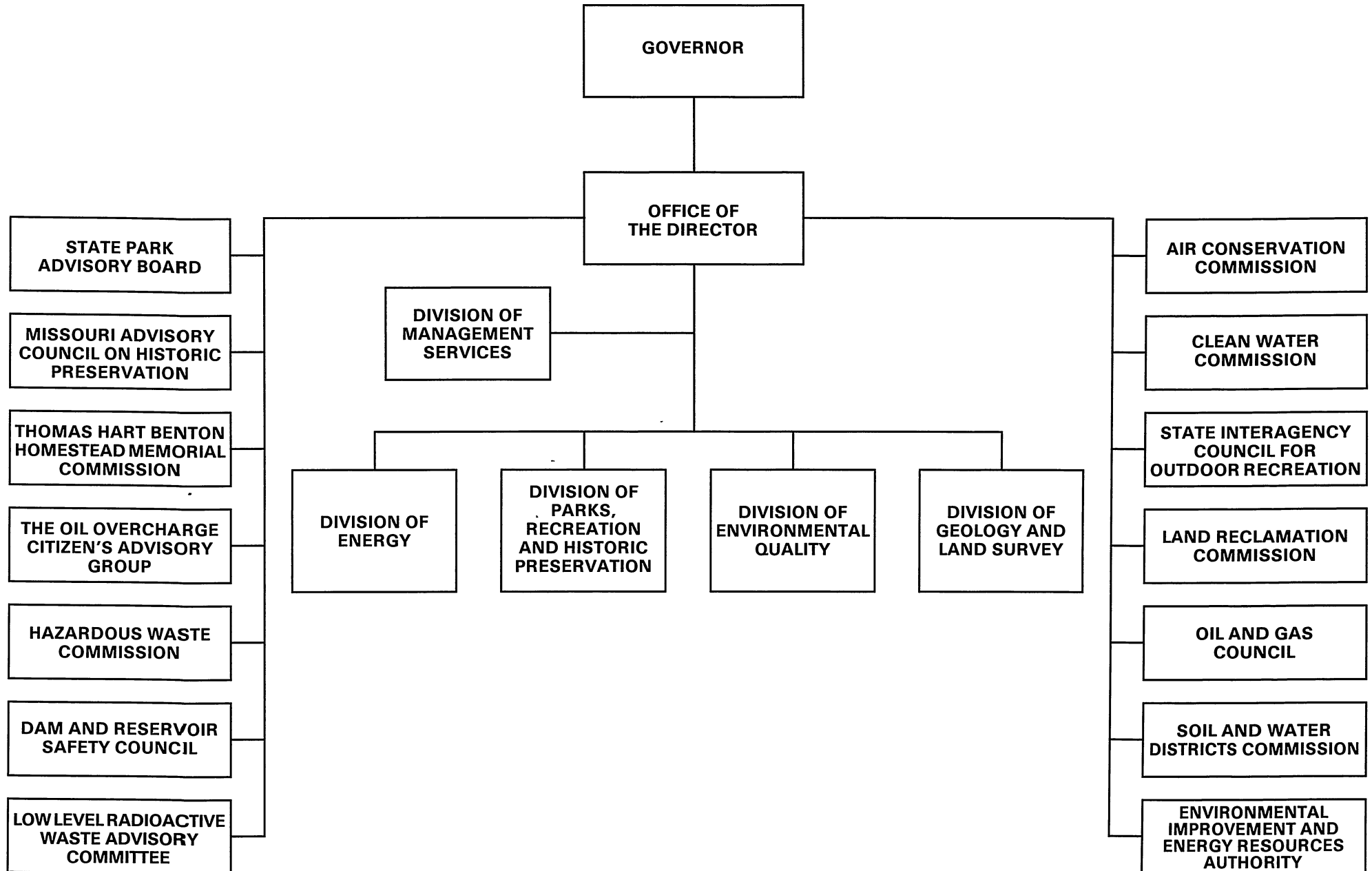
Division of Alcohol and Drug Abuse plans and funds an array of prevention, treatment, and rehabilitation programs for alcohol- and drug-dependent Missourians. The division operates no facilities of its own, but instead, contracts with community agencies and mental health centers to provide detoxification services, residential and non-residential services, and prevention programs.

Division of Comprehensive Psychiatric Services plans, provides and funds prevention, evaluation and treatment services for Missourians diagnosed as mentally ill. The division operates five state hospitals, two children's psychiatric hospitals, and four mental health centers.

Division of Mental Retardation and Developmental Disabilities plans and provides direct services and contracts with other agencies to serve a clientele with such developmental disabilities as mental retardation, cerebral palsy, autism, epilepsy, and learning disabilities. The division operates five habilitation centers and 11 regional centers. The regional centers serve as the entry and exit points for receiving the division's services.



**DEPARTMENT OF NATURAL RESOURCES**



# Department of Natural Resources

The Department of Natural Resources is involved in environmental and resource-related issues. It deals with the critical area of energy, helps develop mineral resources, protects Missouri's environment and works to preserve the state's historic and cultural heritage. The goal of the department is to insure capable planning, management and utilization of Missouri's natural resources.

The director, who is appointed by the Governor and confirmed by the Senate is the chief executive officer and appointing authority of the department.

Division of Parks, Recreation and Historic Preservation has the responsibility for the acquisition, development and management of state parks and historic sites. Outdoor recreation assistance to local communities and statewide outdoor recreation planning are performed by this division.

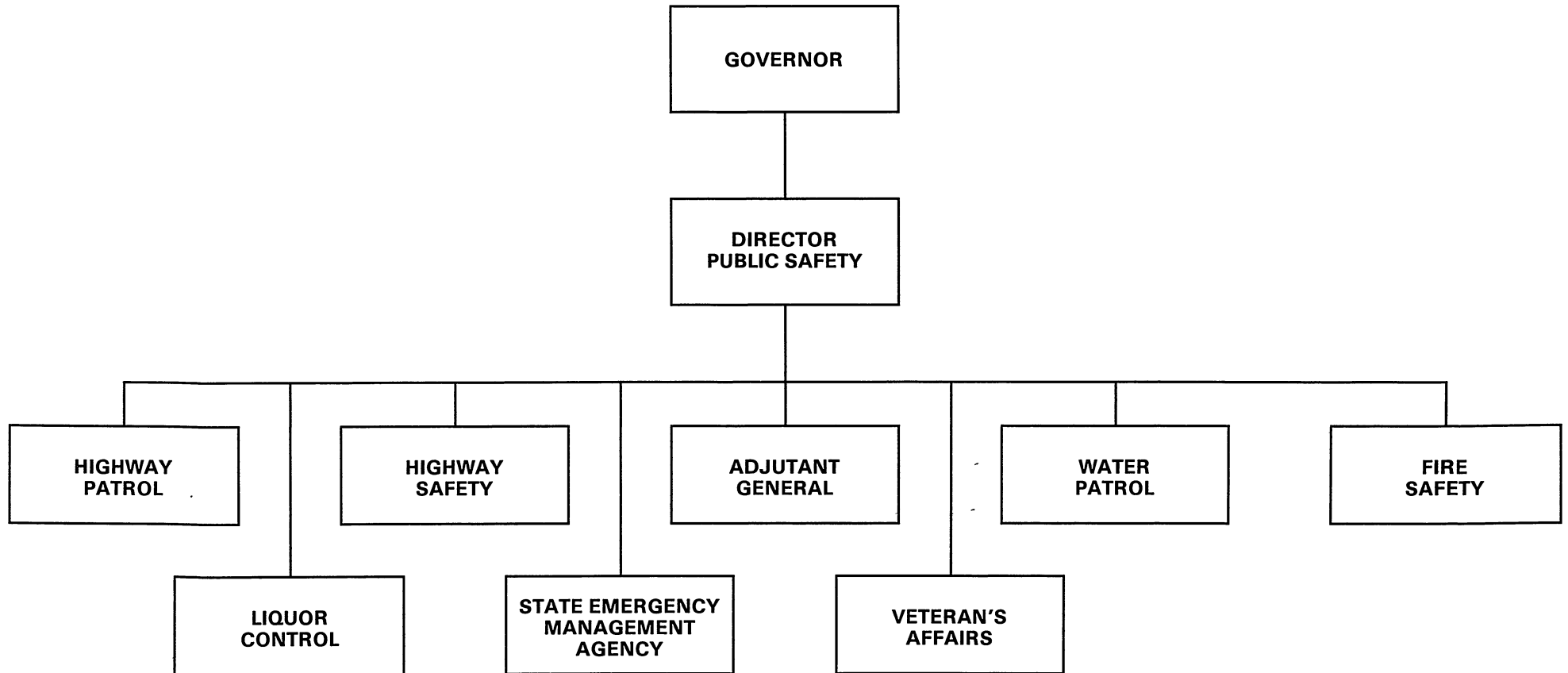
Division of Geology and Land Survey is responsible for the potential use and development of Missouri's mineral, land, energy and water resources. The division also determines the state's need for topographic maps and coordinates work with the federal mapping center.

Division of Environmental Quality administers the technical and environmental programs: air pollution control, laboratory services, land reclamation, public drinking water, soil and water conservation, solid and hazardous waste management and water pollution control.

Division of Energy has the responsibility of providing programs of energy conservation, planning and resource development. The division also encourages the efficient use of energy and the increased use of Missouri's energy resources.

Environmental Improvement and Energy Resources Authority was established to alleviate the cost of pollution control. It is empowered to offer low-interest loans to any individual, business, institution, government or municipality to meet their pollution control responsibilities and obligations. Assistance is executed by the issuance of tax-exempt bonds or short-term notes for the construction, improvement or enlargement of treatment plants for the abatement or control of pollution.

# DEPARTMENT OF PUBLIC SAFETY



# **Department of Public Safety**

The mission of the Department of Public Safety is to ensure the safety and security of Missouri's citizens and their property. The department is responsible for all elements of law enforcement, criminal investigation, and public safety activities undertaken by state government, and for coordinating these efforts with local and federal law enforcement and public safety agencies.

The department is headed by a director, appointed by the Governor, by and with the advice and consent of the Senate. In addition to providing direction to and coordination of the state's public safety effort, the director's office has the responsibility of establishing training standards and certifying the training of all peace officers in Missouri; and, administering federal and state grant funds to assist local and state agencies implement and improve programs dealing with commercial motor vehicle safety, crime laboratories, juvenile justice, witness protection, victim assistance, and other justice assistance-related programs.

**Office of Adjutant General** is responsible for administration of Missouri's Army and Air National Guards which, in addition to their federal missions, are available to the Governor to assist in times of natural or man-made disasters.

**State Emergency Management Agency (SEMA)** is responsible, for coordinating statewide emergency preparedness activities among federal, state, and local agencies.

**Division of Veterans' Affairs** provides counseling and referral assistance regarding state or federal benefits to Missouri veterans, their dependents, or survivors, and administers state Veterans' Homes in St. James, Mt. Vernon and Mexico.

**Division of Highway Safety** is responsible for the development, administration, and coordination of an annual, comprehensive statewide highway safety program and for the allocation of federal funds to state and local agencies.

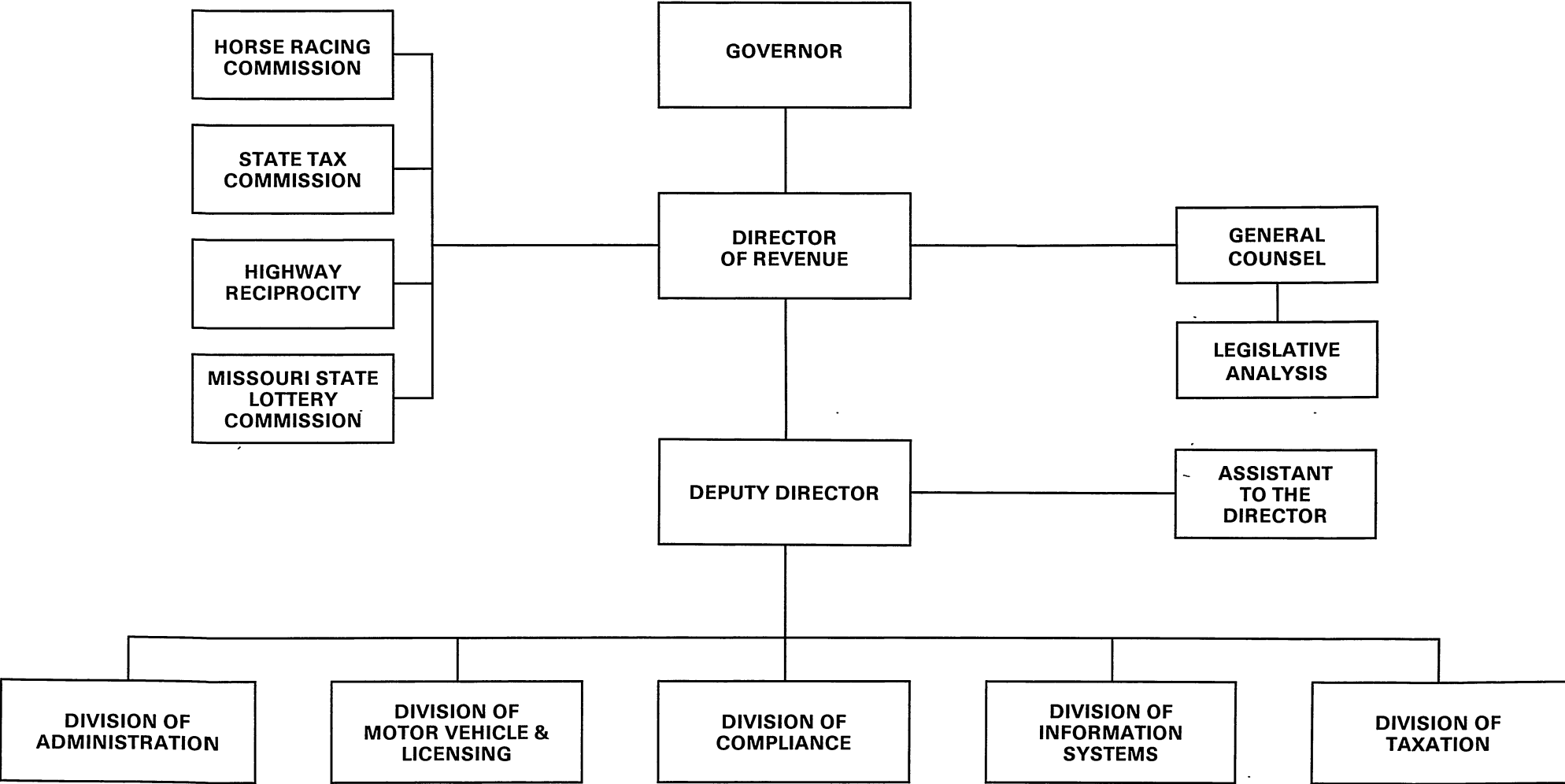
**Division of Liquor Control** is responsible for enforcing Missouri's liquor laws and has the authority to suspend or revoke licenses in cases of non-compliance. The division licenses 14,000 alcoholic beverage retailers, wholesalers, and manufacturers annually, and collects approximately 30 million dollars each year in license fees and taxes due on alcoholic beverages.

**Missouri State Water Patrol** ensures boating and water safety through enforcement of Missouri's watercraft laws and boating regulations. Water patrolmen provide boating safety education in the winter months, and have the power as peace officers to enforce laws on the state's waterways.

**Division of Fire Safety** conducts investigations of suspicious fires and bombings, and is also responsible for inspecting nursing homes and day-care centers licensed by the state, administering the state's boiler inspection program, licensing and enforcing fireworks, and establishing and implementing training standards for firefighters.

**Missouri State Highway Patrol** enforces the state's traffic laws and promotes safety on Missouri highways, conducts criminal and drug investigations, operates commercial motor vehicle weigh stations, enforces commercial motor vehicle safety laws and regulations, and is responsible for Missouri's driver examination program.

# DEPARTMENT OF REVENUE



# Department of Revenue

The Department of Revenue serves as the central collection agency for all state revenues. The primary duties of the department are the collection of taxes, titling and registration of motor vehicles, and licensing of drivers throughout the state of Missouri. Commissions assigned to the department are administered separately.

The director of revenue is responsible for all operations and policies of the department and is appointed by the Governor with the consent of the Senate.

Division of Taxation is responsible for the administration of Missouri's tax laws, and processes and administers forms and reports for the collection of revenue due the state and local taxing jurisdictions as set forth by statutes.

Division of Motor Vehicle and Drivers License is responsible for the titling and registration of motor vehicles, trailers and marine craft in the state. It also issues operator and chauffeur licenses to qualified drivers and is responsible for the administrative branch and fees offices throughout the state.

Division of Compliance is responsible for all civil field audits and enforcement of criminal statutes applicable to taxes.

Division of Information Systems is responsible for the administration, development, implementation and maintenance of data processing and information systems within the department.

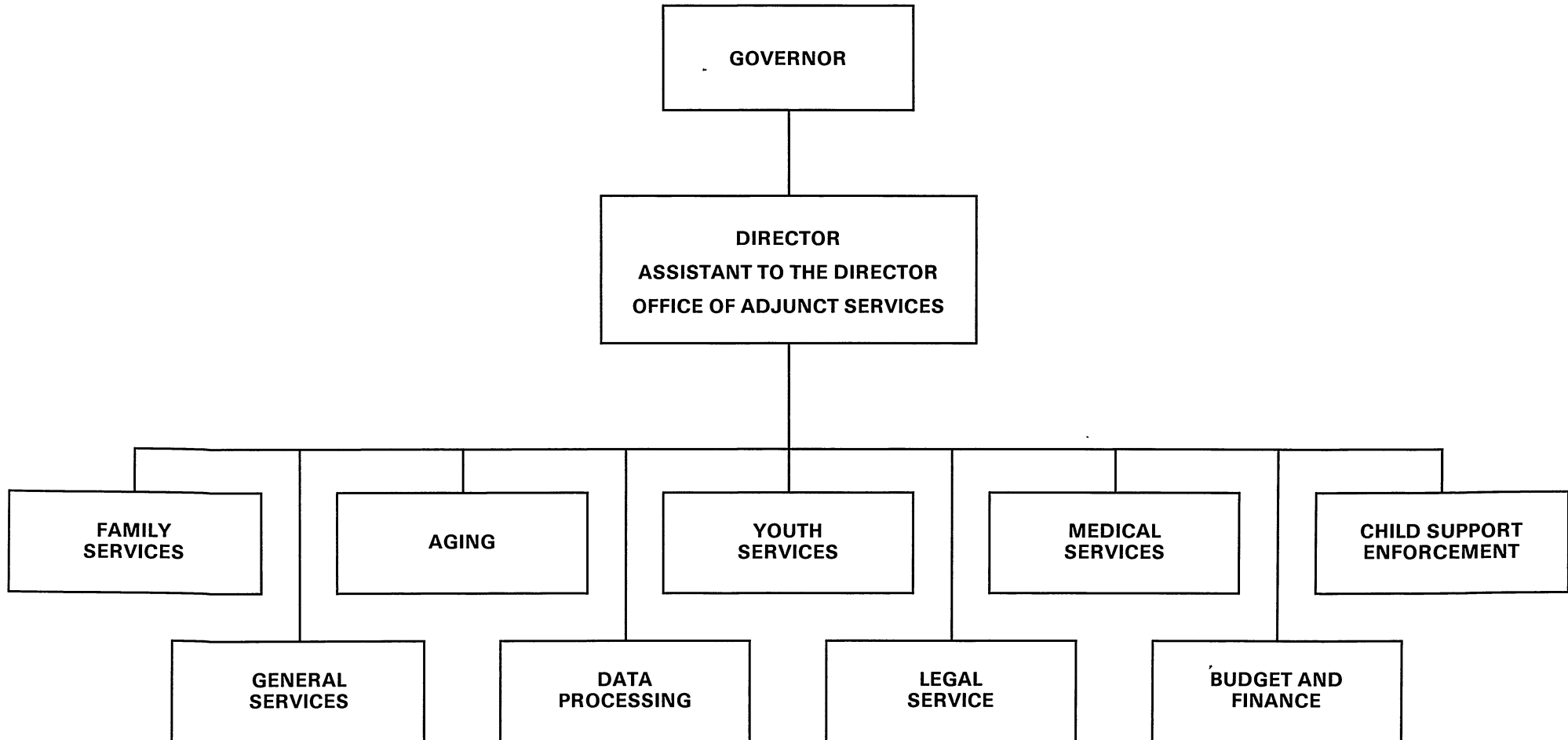
Missouri Highway Reciprocity Commission is authorized to negotiate and enter into reciprocal agreements and arrangements with other states concerning commercial motor vehicle registration fees for interstate use of the highways. Fees collected are deposited in the highway fund.

Missouri Horse Racing Commission is charged with the development of horse racing of the highest quality in Missouri. The Commission has the authority to license racetrack operators, determine the number of racing dogs, regulate conduct of races and oversee the conduct of pari-mutuel wagering.

Missouri State Lottery Commission supervises the lottery by issuing rules, licenses and negotiating contracts with vendors.

Missouri State Tax Commission exercises general supervision over all the assessing offices, over county boards of equalization and appeal and over all laws concerning general property tax.

# DEPARTMENT OF SOCIAL SERVICES



# Department of Social Services

The Department of Social Services has the responsibility for coordinating programs to provide public assistance. While many programs provide needed financial assistance and services, other units work simultaneously toward the reduction of all forms of financial dependency.

Administrative responsibility for the department is assumed by a director who is appointed by the Governor with approval of the state Senate. Ultimately, the director is responsible for all program and policy determinations, except as otherwise provided by law, and establishes priorities for program implementation.

**The Division of Aging (DOA)** is responsible for coordinating all programs relating to the lives of older Missourians. Older adults are assisted in remaining in their own homes through the use of "alternative services." When necessary, however, guidance is also available to help the elderly select an appropriate long-term care facility. In addition, DOA is responsible for licensing and monitoring the state's residential care, intermediate care and skilled nursing care facilities.

**The Division of Child Support Enforcement (DCSE)** provides services to locate parents absent from the home of their children, enforces payment of court-ordered child support, and establishes paternity. DCSE also helps families to identify absent parents and to obtain information about the financial circumstances of those individuals. This information is then referred to the appropriate officials for necessary action.

**The Division of Family Services (DFS)** administers federal and state programs to assist persons of all ages. The major sections within DFS are the Income Maintenance Section which handles programs of financial assistance, including Aid to Families with Dependent Children (AFDC), food stamps, and low-income energy assistance; the Children's Services Section which provides social services, including foster care, residential care, counseling, protective services and day care to children and their families who are in need of services because of child abuse or neglect or who are at risk of abuse or neglect; and services to the blind and the visually impaired.

**The Division of Medical Services (DMS)** is responsible for the administration of Missouri's Medicaid Program with the exception of the determination of eligibility which remains with DFS. Medicaid's goal is to provide health care for needy individuals through payment to providers of medical goods and services. In this regard, the program promotes good health, prevents illness and premature death, corrects or limits disabilities and provides rehabilitation to handicapped individuals. Today, more than 310,000 Missourians who meet the established financial and/or medical guidelines are able to receive health care services through the programs administered by DMS.

**The Division of Youth Services (DYS)** provides classification, institutional care, group care, foster care and aftercare supervision of youths committed to its care by the state's forty-four judicial circuits. Commitments are indeterminate; most youth are assigned to a facility until they are approved for return to their homes under supervision of the Division's aftercare program.





## **Map Index**

Missouri Congressional Districts

Missouri Senate Districts

Missouri House of Representatives Districts

Missouri Department of Economic Development  
Service Delivery Areas Under JTPA

Missouri Department of Health District Health Services

Missouri Highway and Transportation Department Districts

Missouri Department of Natural Resources Regional Offices

Missouri Department of Social Services Area Agency  
on Aging

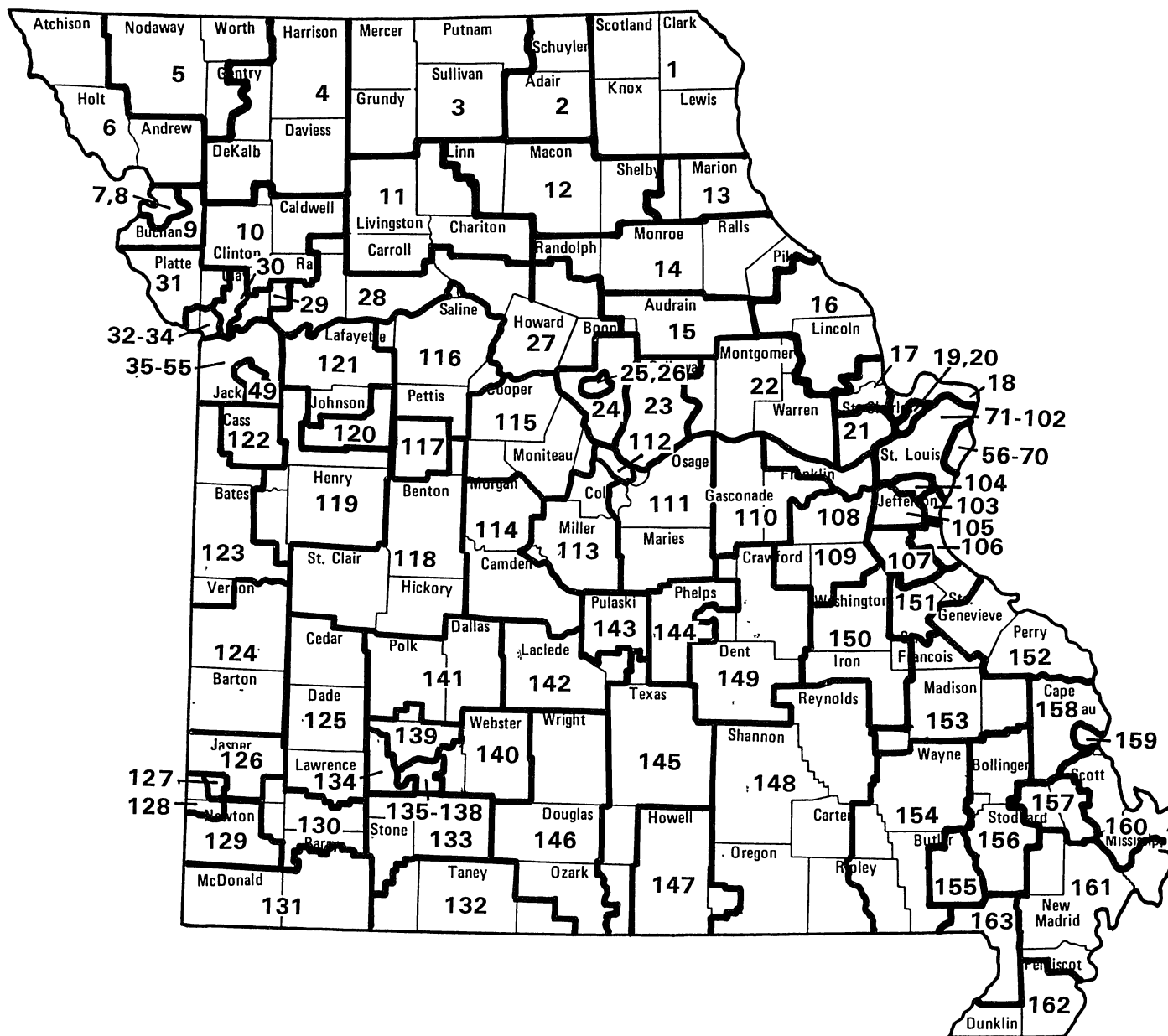
Missouri Department of Social Services Division of  
Family Services

Missouri Regional Planning Commissions

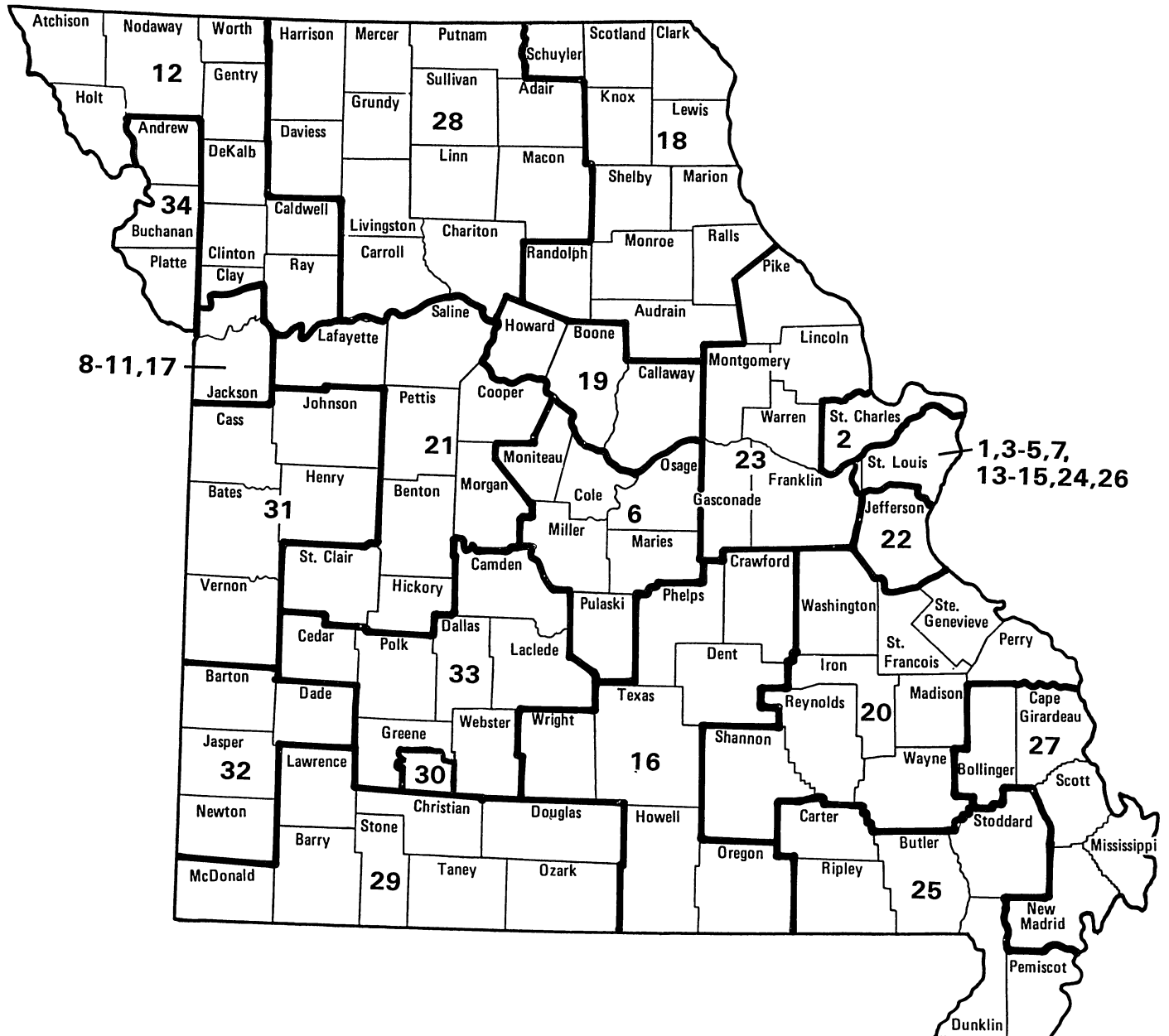
A map of Missouri showing its 114 counties. The state is divided into nine numbered regions, each outlined with a thick black border. The regions are defined as follows:

- Region 1:** Ste. Genevieve, Perry, Cape Girardeau, Scott, Mississippi, New Madrid, Pemiscot, Dunklin.
- Region 2:** St. Louis, Jefferson, Franklin, Gasconade, Phelps, Washington, Iron, Madison, Bollinger, Stoddard.
- Region 3:** St. Charles, Warren, Montgomery, Callaway, Boone, Howard, Saline, Lafayette, Jackson, Cass, Bates, Henry, Benton, Morgan, Moniteau, Cole, Miller, Camden, Hickory, Polk, Dallas, Laclede, Texas, Dent, Reynolds, Wayne, Butler, Stoddard, Mississippi, New Madrid, Pemiscot, Dunklin.
- Region 4:** Johnson, Pettis, Cooper, Howard, Boone, Saline, Lafayette, Jackson, Cass, Bates, Henry, Benton, Morgan, Moniteau, Cole, Miller, Camden, Hickory, Polk, Dallas, Laclede, Texas, Dent, Reynolds, Wayne, Butler, Stoddard, Mississippi, New Madrid, Pemiscot, Dunklin.
- Region 5:** Atchison, Nodaway, Worth, Harrison, Mercer, Putnam, Schuyler, Scotland, Clark, Holt, Andrew, DeKalb, Daviess, Grundy, Sullivan, Adair, Knox, Lewis, Buchanan, Platte, Clinton, Clay, Ray, Carroll, Chariton, Randolph, Monroe, Ralls, Pike, Lincoln, Montgomery, Callaway, Boone, Howard, Saline, Lafayette, Jackson, Cass, Bates, Henry, Benton, Morgan, Moniteau, Cole, Miller, Camden, Hickory, Polk, Dallas, Laclede, Texas, Dent, Reynolds, Wayne, Butler, Stoddard, Mississippi, New Madrid, Pemiscot, Dunklin.
- Region 6:** Atchison, Nodaway, Worth, Harrison, Mercer, Putnam, Schuyler, Scotland, Clark, Holt, Andrew, DeKalb, Daviess, Grundy, Sullivan, Adair, Knox, Lewis, Buchanan, Platte, Clinton, Clay, Ray, Carroll, Chariton, Randolph, Monroe, Ralls, Pike, Lincoln, Montgomery, Callaway, Boone, Howard, Saline, Lafayette, Jackson, Cass, Bates, Henry, Benton, Morgan, Moniteau, Cole, Miller, Camden, Hickory, Polk, Dallas, Laclede, Texas, Dent, Reynolds, Wayne, Butler, Stoddard, Mississippi, New Madrid, Pemiscot, Dunklin.
- Region 7:** Johnson, Pettis, Cooper, Howard, Boone, Saline, Lafayette, Jackson, Cass, Bates, Henry, Benton, Morgan, Moniteau, Cole, Miller, Camden, Hickory, Polk, Dallas, Laclede, Texas, Dent, Reynolds, Wayne, Butler, Stoddard, Mississippi, New Madrid, Pemiscot, Dunklin.
- Region 8:** Johnson, Pettis, Cooper, Howard, Boone, Saline, Lafayette, Jackson, Cass, Bates, Henry, Benton, Morgan, Moniteau, Cole, Miller, Camden, Hickory, Polk, Dallas, Laclede, Texas, Dent, Reynolds, Wayne, Butler, Stoddard, Mississippi, New Madrid, Pemiscot, Dunklin.
- Region 9:** Atchison, Nodaway, Worth, Harrison, Mercer, Putnam, Schuyler, Scotland, Clark, Holt, Andrew, DeKalb, Daviess, Grundy, Sullivan, Adair, Knox, Lewis, Buchanan, Platte, Clinton, Clay, Ray, Carroll, Chariton, Randolph, Monroe, Ralls, Pike, Lincoln, Montgomery, Callaway, Boone, Howard, Saline, Lafayette, Jackson, Cass, Bates, Henry, Benton, Morgan, Moniteau, Cole, Miller, Camden, Hickory, Polk, Dallas, Laclede, Texas, Dent, Reynolds, Wayne, Butler, Stoddard, Mississippi, New Madrid, Pemiscot, Dunklin.

# Missouri House of Representatives Districts



# Missouri Senate Districts

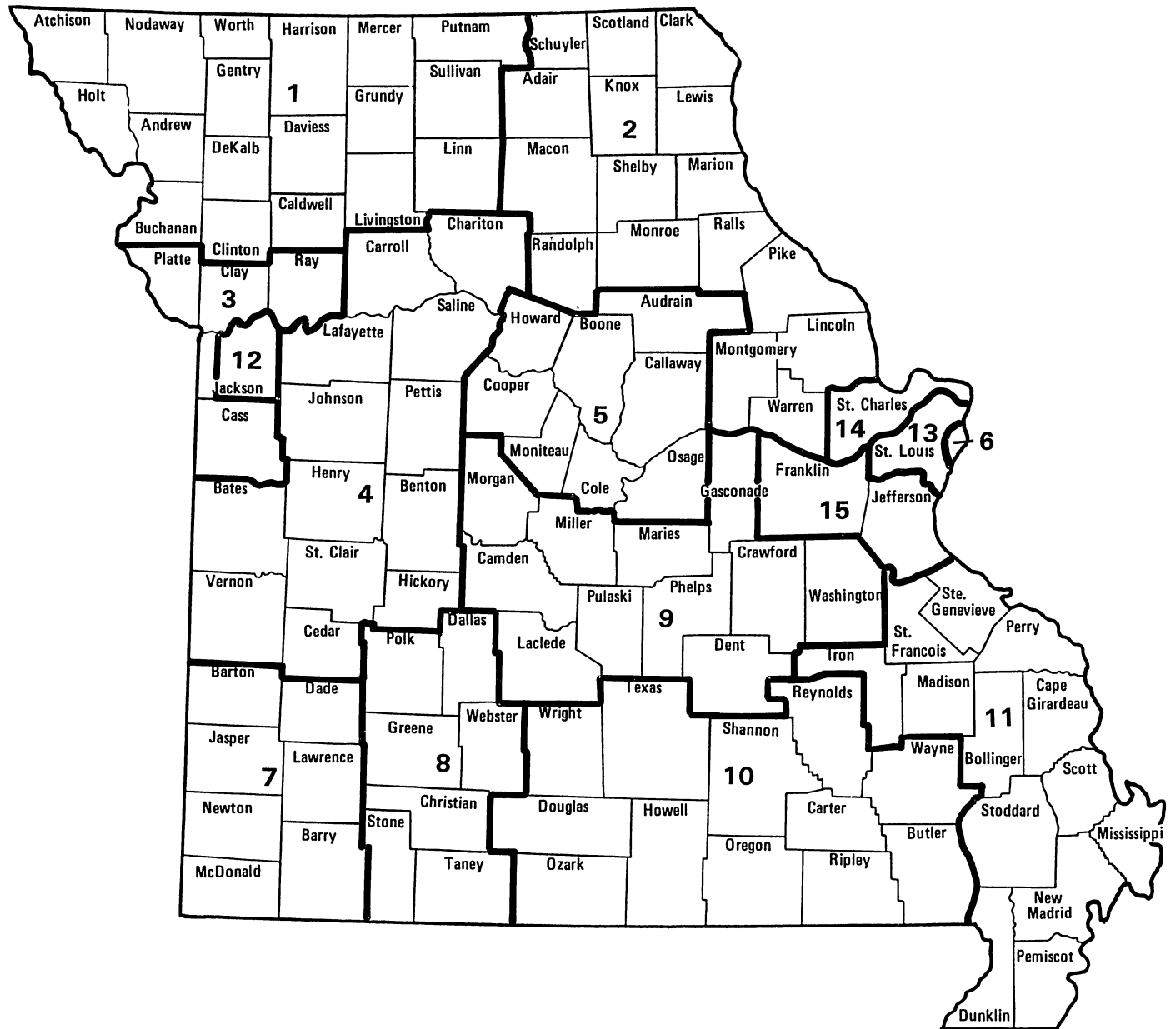


# Missouri

## Department of Economic Development

### Service Delivery Areas

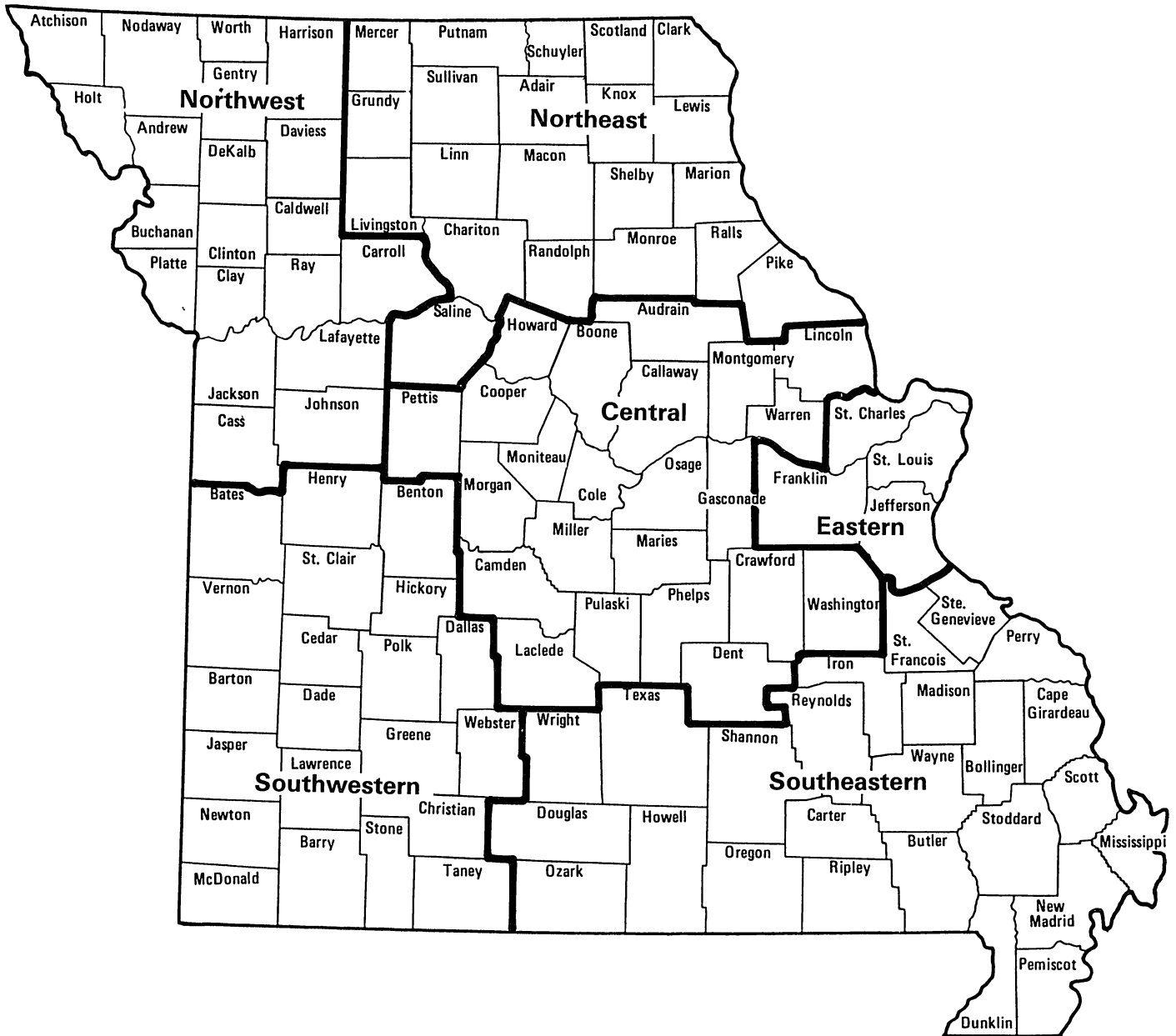
#### under JTPA



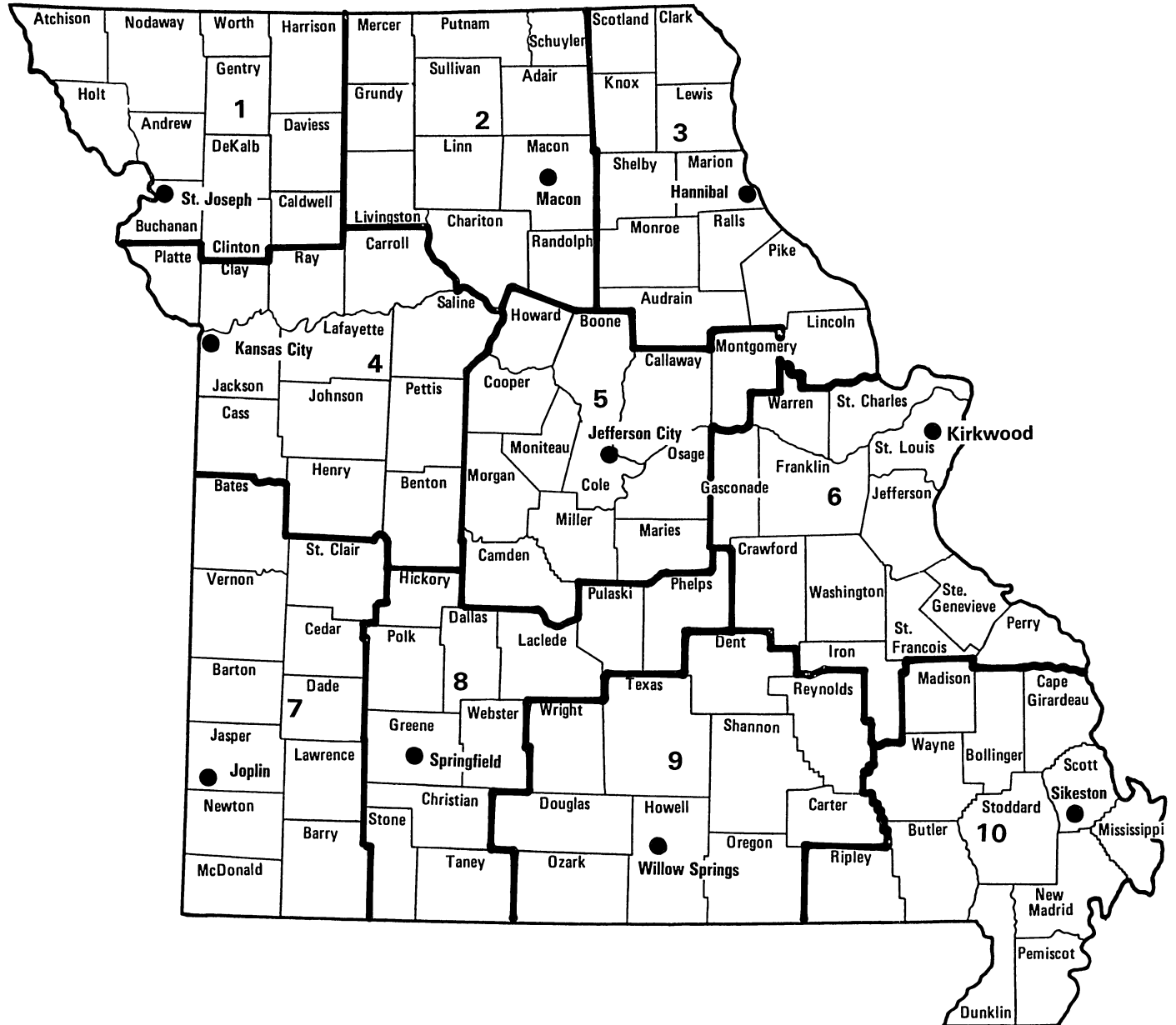
# Missouri

## Department of Health

### District Health Services



# Missouri Highway & Transportation Department Districts

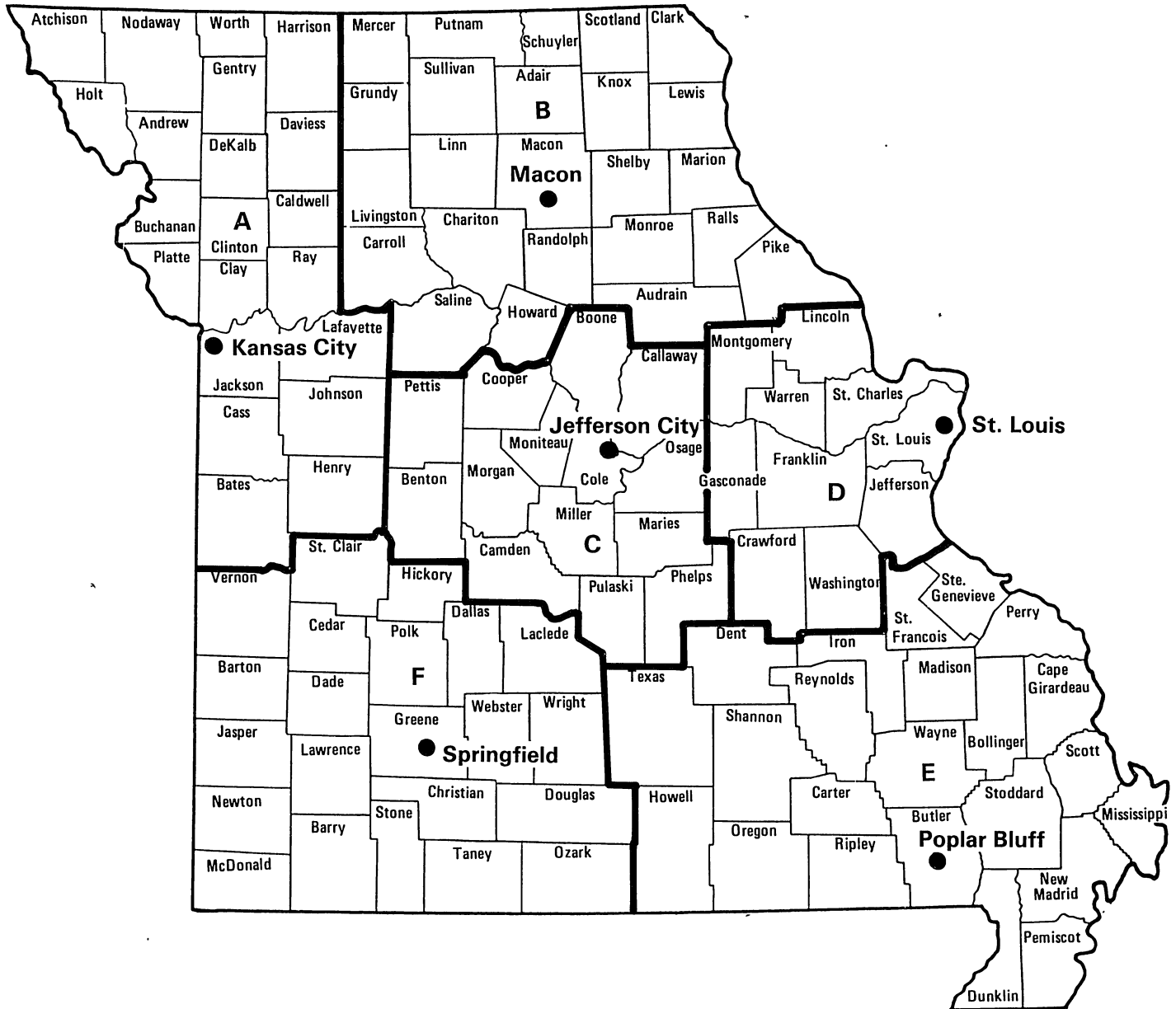




# Missouri

## Department of Natural Resources

### Regional Offices



A map of Missouri showing its 114 counties. The state is divided into 10 numbered regions, each outlined with a thick black border. The regions are defined as follows:

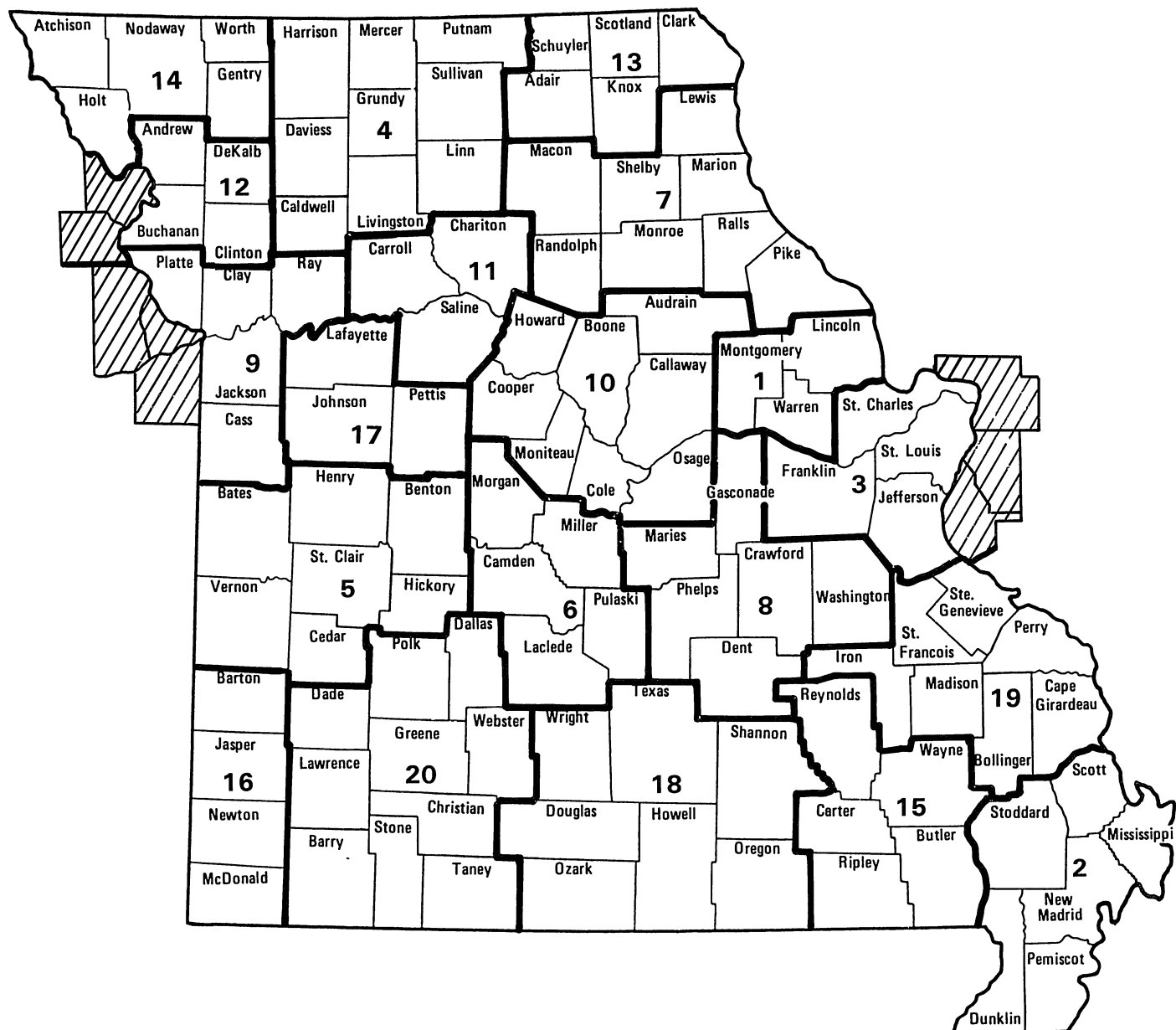
- Region 1:** Includes counties from Dallas to the south to the Missouri River and from Polk to the west to the Arkansas border.
- Region 2:** Includes counties from St. Francois to the north to the Arkansas border and from Wayne to the west to the Mississippi River.
- Region 3:** Includes counties from Johnson to the north to the Arkansas border and from Henry to the west to the Missouri River.
- Region 4:** Includes counties from DeKalb to the north to the Missouri River and from Ray to the west to the Arkansas border.
- Region 5:** Includes counties from Marion to the north to the Missouri River and from Monroe to the west to the Arkansas border.
- Region 6:** Includes counties from Boone to the north to the Missouri River and from Callaway to the west to the Arkansas border.
- Region 7:** Includes counties from Jackson to the north to the Missouri River and from Bates to the west to the Arkansas border.
- Region 8:** Includes counties from Franklin to the north to the Missouri River and from Crawford to the west to the Arkansas border.
- Region 9:** Includes counties from St. Louis to the north to the Missouri River and from Jefferson to the west to the Mississippi River.
- Region 10:** Includes counties from McDonald to the north to the Arkansas border and from Platte to the west to the Missouri River.

The counties are labeled with their names, and the numbered regions are indicated by thick black outlines and numbers 1 through 10.

**Missouri  
Department of Social Services  
Division of Family Services**



# Missouri Regional Planning Commissions



- |  |  |
|--|--|
| 1. Boonslick Advisory Council                                  | 12. Mo-Kan Regional Council  |
| 2. Bootheel Regional Planning and Economic Development Council | 13. Northeast Missouri Regional Planning Commission                          |
| 3. East-West Gateway Coordinating Council                      | 14. Northwest Missouri Regional Council of Governments                       |
| 4. Green Hills Regional Planning Commission                    | 15. Ozark Foothills Regional Planning Commission                             |
| 5. Kaysinger Basin Regional Planning Commission                | 16. Ozark Gateway Council of Governments                                     |
| 6. Lake of the Ozarks Council of Local Governments             | 17. Show-Me Regional Planning Commission                                     |
| 7. Mark Twain Regional Advisory Commission                     | 18. South Central Ozark Regional Planning Commission                         |
| 8. Meramec Regional Planning Commission                        | 19. Southeast Missouri Regional Planning and Economic Development Commission |
| 9. Mid-America Regional Council                                | 20. Southwest Missouri Local Government Advisory Council                     |
| 10. Mid-Missouri Council of Governments                        |  |
| 11. Missouri Valley Regional Planning Commission               |  |



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| 5     | <b>Banks, J. B (Jet)</b><br>1442a North Grand<br>St. Louis 63106                   | 323  | 751-4650<br>O - 314/533-1900                     | 18    | <b>Merrell, Norman L.</b><br>Monticello 63457   | 423  | 751-4200<br>H - 314/767-5463<br>O - 314/767-5463 |
| 4     | <b>Bass, John F.</b><br>5141 Cote Brilliante<br>St. Louis 63113                    | 220  | 751-3266<br>H - 314/361-3315<br>O - 314/531-1966 | 22    | <b>Nixon, Jeremiah (Jay)</b><br>P. O. Box 8<br>Hillsboro 63050                            | 330  | 751-3327<br>O - 314/789-2693                     |
| 15    | <b>Blid, Frank</b><br>7 Meppen Court<br>St. Louis 63128                            | 331A | 751-3838<br>H - 314/842-2842<br>O - 314/843-7634 | 11    | <b>Panethiere, Henry A.</b><br>Bank of Kansas City, Suite 1301<br>1125 Grand, K. C. 64106 | 429  | 751-2520<br>H - 816/842-9020<br>O - 816/842-9700 |
| 31    | <b>Caskey, Harold L.</b><br>P. O. Box 45<br>Butler 64730                           | 320  | 751-4116<br>H - 816/679-3997<br>O - 816/679-4162 | 17    | <b>Quick, Edward E.</b><br>2212 NE 38th<br>Kansas City 64116                              | 421  | 751-4524<br>H - 816/454-1078                     |
| 9     | <b>Curls, Phil B.</b><br>3832 Myrtle<br>Kansas City 64128                          | 219  | 751-2400<br>H - 816/921-2903<br>O - 816/241-1200 | 33    | <b>Russell, John T.</b><br>P. O. Box 93<br>Lebanon 65536                                  | 419  | 751-4166<br>H - 417/532-5326<br>O - 417/532-2141 |
| 12    | <b>Danner, Pat</b><br>6 Nantucket Court<br>Smithville 64089                        | 334  | 751-2795<br>H - 816/532-0144                     | 14    | <b>Schneider, John D.</b><br>3520 Tremont Drive<br>Florissant 63033                       | 422  | 751-4106<br>H - 314/921-0222<br>O - 314/421-2762 |
| 27    | <b>Dennis, John</b><br>Route 1, Box 576<br>Benton 63736                            | 428A | 751-2455<br>H - 314/545-3148<br>O - 314/262-3113 | 3     | <b>Scott, John E.</b><br>2702 Brannon<br>St. Louis 63139                                  | 416  | 751-3644<br>O - 314/776-5953                     |
| 24    | <b>Dirck, Edwin L.</b><br>10740 St. Xavier<br>St. Ann 63074                        | 221  | 751-2340<br>H - 314/428-7101<br>O - 314/428-7101 | 25    | <b>Sharp, Stephen R.</b><br>714 First Street<br>Kennett 63857                             | 425  | 751-3301<br>O - 314/888-6404                     |
| 28    | <b>Doctorian, David</b><br>Route 3, Box 213<br>Macon 63552                         | 433  | 751-4154<br>H - 816/385-3809<br>O - 816/385-3809 | 30    | <b>Smith, Dennis</b><br>777 East Battlefield<br>Springfield 65807                         | 328  | 751-4145<br>H - 417/831-6444<br>O - 417/887-0601 |
| 2     | <b>Dyer, Fred</b><br>1025 Sherbrook<br>St. Charles 63303                           | 431  | 751-3645<br>H - 314/946-3733<br>O - 314/947-0070 | 20    | <b>Staples, Danny</b><br>Box Q<br>Eminence 65466  | 418  | 751-3534<br>H - 314/226-3386<br>O - 314/756-5592 |
| 13    | <b>Goode, Wayne</b><br>7231 Winchester<br>Normandy 63121                           | 329  | 751-2420<br>H - 314/383-7199<br>O - 314/291-6500 | 6     | <b>Strong, James R.</b><br>1006 Fairmount Blvd.<br>Jefferson City 65101                   | 225  | 751-4703<br>H - 314/636-9027                     |
| 8     | <b>Johnson, Robert T.</b><br>108 Noeleen Lane<br>Lee's Summit 64063                | 226  | 751-4228<br>H - 816/524-0236                     | 1     | <b>Treppler, Irene</b><br>4681 Fuchs Road<br>Mattese 63128                                | 424  | 751-2887<br>H - 314/487-1420<br>O - 314/487-1420 |
| 7     | <b>Jones, A. Clifford</b><br>7 Willow Hill<br>St. Louis 63124                      | 434  | 751-3206<br>H - 314/993-1060                     | 23    | <b>Uthlaut, Ralph, Jr.</b><br>Route 1<br>New Florence 63363                               | 426  | 751-4723<br>H - 314/252-4365                     |
| 16    | <b>Lybyer, Mike</b><br>HCR 9, Box 200<br>Huggins 65484                             | 333  | 751-2601<br>H - 417/967-3227                     | 32    | <b>Webster, Richard M.</b><br>1725 S. Garrison<br>Carthage 64836                          | 331  | 751-2306<br>H - 417/358-3571<br>O - 417/782-1005 |
| 21    | <b>Mathewson, James L.</b><br>113 East Fourth<br>Sedalia 65301                     | 319  | 751-4771<br>H - 816/826-4696<br>O - 816/826-7815 | 10    | <b>Wiggins, Harry</b><br>7817 Terrace<br>Kansas City 64114                                | 321  | 751-2788<br>H - 816/444-5718                     |
| 26    | <b>McCarthy, Thomas W.</b><br>13523 Barrett Parkway, Suite 141<br>Manchester 63011 | 427  | 751-4778<br>H - 314/532-5255<br>O - 314/822-0015 | 19    | <b>Wilson, Roger B.</b><br>1101 Lakeview, Suite G<br>Columbia 65201                       | 227  | 751-4727<br>H - 314/442-3000<br>O - 314/874-8181 |
| 29    | <b>Melton, Emory</b><br>P.O. Box 488<br>Cassville 65625                            | 420A | 751-2937<br>H - 417/847-2857<br>O - 417/847-4144 | 34    | <b>Wilson, Truman E.</b><br>P.O. Box 37, Fairleigh Sta.<br>St. Joseph 64506               | 332  | 751-3750<br>H - 816/233-4733<br>O - 816/233-7848 |

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| 68 D           | Auer, Ron             | 3120 S Compton                   | St. Louis, MO 63118           | 314/773-9181      | 314/773-6869        | 4567        | 413A        |
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| 94 R           | Banton, Stephen C.    | 123 East Manchester              | Manchester, MO 63011          | 314/391-6888      | 314/394-7242        | 2033        | 105E        |
| 96 R           | Barnes, Francis M.    | 217 S Woodlawn                   | Kirkwood, MO 63122            | 314/821-5245      | 314/966-5544        | 2853        | 105C        |
| 50 D           | Barnes, James         | 6520 Englewood                   | Raytown, MO 64133             | 816/358-3808      | 816/795-8377        | 2516        | 310         |
| 156 D          | Barney, Bob           | P.O. Box 397                     | Dexter, MO 63841              | 314/624-8174      | 314/624-8597        | 2745        | 234         |
| 101 D          | Barry, Philip M.      | 5050 Lampglow Ct                 | St. Louis, MO 63129           | 314/487-1558      |                     | 4104        | 404A        |
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| 31 D           | Birch, John A.        | 10106 NW 72nd St                 | Weatherby Lake, MO 64152      | 816/741-6285      | 816/891-4356        | 2052        | 236A        |
| 43 D           | Bland, Mary           | 6135 Indiana                     | Kansas City, MO 64130         | 816/361-1083      |                     | 2770        | 317B        |
| 33 D           | Bock, Joe             | 3013 N.E. 59th Terrace<br>Apt. 3 | Gladstone, MO 64119           | 816/454-4462      | 913/651-7800        | 6600        | 135AA       |
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| 79 D           | Brady, Francis R.     | 5621 Jennings Rd                 | Jennings, MO 63136            | 314/381-6278      | 314/867-8062        | 3116        | 401B        |
| 22 R           | Brockfeld, Russell    | 310 Wightman                     | Warrenton, MO 63383           | 314/456-3513      | 314/456-4355        | 2689        | 201B        |
| 5 D            | Brown, Everett        | Box 315                          | Maryville, MO 64468           | 816/582-4823      | 816/582-5939        | 4390        | 207B        |
| 129 R          | Browning, Galen       | RR 7 Box 272                     | Neosho, MO 64850              | 417/451-1525      | 417/451-3762        | 4618        | 201G        |
| 71 D           | Brummel, Fred B.      | 1124 Hoyt Dr                     | Bellefontaine Nbrs., MO 63137 | 314/868-1930      | 314/868-4859        | 4433        | 407C        |
| 124 D          | Burch, Jerry W.       | RR 1, Box 222                    | Walker, MO 64790              | 417/465-2234      | 417/667-8580        | 4854        | 205         |
| 114 R          | Butts, Flavell J.     | PO Box 216                       | Camdenton, MO 65020           | 314/346-5197      |                     | 3661        | 109B        |
| 127 R          | Cagle, Roy            | 1019 Connecticut                 | Joplin, MO 64801              |                   | 417/623-1110        | 2870        | 135         |
| 97 R           | Cairns, Marion        | 17 E Swon                        | Webster Groves, MO 63119      | 314/961-2371      |                     | 4187        | 101C        |
| 82 D           | Cantrell, Elmer J.    | 3406 Airway                      | Overland, MO 63114            | 314/428-5040      | 816/426-1100        | 3192        | 311         |
| 13 D           | Carroll, Steven R.    | 57B Homestead                    | Hannibal, MO 63401            | 314/221-4777      | 314/735-4001        | 2099        | 412D        |
| 56 D           | Carter, Paula J.      | 5935 Summit                      | St. Louis, MO 63147           | 314/385-7662      |                     | 6500        | 116A2       |
| 146 R          | Case, Mervin R.       | Route 1                          | Ava, MO 65608                 | 417/683-2229      |                     | 2205        | 101A        |
| 69 D           | Chatfield, Gail L.    | 3872 Louis                       | St. Louis, MO 63116           | 314/353-7770      | 314/353-7770        | 2103        | 115D        |
| 132 R          | Childers, Doyle       | Box 127                          | Reeds Spring, Mo 65737        | 417/272-8281      |                     | 2058        | 102BB       |
| 59 D           | Clay, Jr., William L. | 6136 Washington Ave.             | St. Louis, MO 63112           | 314/725-8187      | 314/429-1170        | 2229        | 115B        |
| 32 R           | Cooper, Bonnie Sue    | 413 NW 58th St                   | Kansas City, MO 64118         | 816/453-4419      |                     | 2071        | 203C        |
| 161 D          | Copeland, Fred E.     | 30 Greenbriar Dr                 | New Madrid, MO 63869          | 314/748-5500      |                     | 4560        | 302A        |
| 28 D           | Creason, Norwood      | Box 337                          | Braymer, MO 64624             | 816/645-2105      |                     | 3557        | 407A        |
| 84 D           | Crump, Dewey G.       | 12455 Whisper Hollow             | Maryland Heights, MO 63043    | 314/878-1367      |                     | 2972        | 403A        |
| 150 D          | Crump, Wayne F.       | 606 Pine St.                     | Potosi, MO 63664              | 314/438-3418      |                     | 2101        | 409B        |
| 17 D           | Dames, George         | 623 Hwy. P                       | O'Fallon, MO 63366            | 314/272-4671      |                     | 3264        | 300B        |
| 39 D           | Daniels, Fletcher     | 3537 Askew                       | Kansas City, MO 64128         | 816/924-1513      |                     | 3158        | 115A        |
| 11 D           | Danner, Stephen L.    | 912 Fairway Drive                | Chillicothe, MO 64601         | 816/646-1821      | 816/646-4320        | 2105        | 235BB       |
| 63 D           | David, Michael P.     | 2746 Armand Place                | St. Louis, MO 63104           | 314/772-2318      | 314/231-0808        | 2134        | 233A        |
| 53 D           | Dawson, W. T.         | 14916 Tomasha Drive              | Independence, MO 64055        | 816/373-3616      | 816/373-9670        | 2424        | 403B        |
| 37 D           | DePasco, Ronnie       | 925 Cleveland                    | Kansas City, MO 64127         | 816/241-6142      | 816/231-2515        | 3074        | 414         |
| 72 R           | Donovan, Laurie B.    | 7 Ipswich Ct                     | Florissant, MO 63033          | 314/741-1443      |                     | 2135        | 105D        |
| 67 D           | Dougherty, Patrick    | 4031 Parker Ave                  | St. Louis, MO 63116           | 314/772-1948      | 938-5390            | 3599        | 400         |
| 55 D           | Doutt, Sam B.         | P.O. Box 443                     | Independence, MO 64051        | 816/257-5383      |                     | 2142        | 405B        |
| 154 D          | Driskill, Joseph L.   | Route 1, Box 55P                 | Doniphan, MO 63935            | 314/996-3296      | 314/996-2538        | 2363        | 235BA       |
| 119 D          | Dunning, Robert L.    | RR 3 Box 198                     | Clinton, MO 64735             | 816/477-3527      | 816/477-3527        | 4580        | 411A        |
| 126 R          | Elliott, T. Mark      | RR 1                             | Webb City, MO 64870           | 417/642-5211      | 417/358-4645        | 5458        | 103BB       |
| 153 D          | Ellis, Frank          | Gen. Del.                        | Sedgewickville, MO 63781      | 314/866-2326      | 314/866-2326        | 3642        | 313A        |
| 152 D          | Fallert, Herbert C.   | 460 Oak St                       | Ste. Genevieve, MO 63670      | 314/883-2614      | 314/883-2737        | 2365        | 305A        |
| 77 D           | Feigenbaum, Bob       | 9 Caldwell Ct                    | Ferguson, MO 63135            | 314/521-0629      | 314/569-1600        | 4720        | 300A        |

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|----------------|--------------------------|-----------------------|-----------------------------|-------------------|---------------------|-------------|-------------|
| 149 D          | Fiebelman, Ken           | 1210 Gertrude St.     | Salem, MO 65560             | 314/729-5707      |                     | 2108        | 201CA       |
| 155 D          | Findley, F. A.           | P.O. Box 4857         | Poplar Bluff, MO 63901      | 314/785-7337      | 314/686-6576        | 3822        | 207A        |
| 85 R           | Flotron, Jr., Francis E. | 13043 Olive Street Rd | St. Louis, MO 63141         | 314/434-2115      | 618/271-5700        | 2371        | 101I        |
| 58 D           | Ford, Louis H.           | 1308 N 16th St        | St. Louis, MO 63106         | 314/231-7489      |                     | 2383        | 402B        |
| 133 R          | Gann, Donald L.          | 706 N Tenth Ave       | Ozark, MO 65721             | 417/485-6685      |                     | 2956        | 201F        |
| 147 D          | Garnett, Jess            | P.O. Box 525          | Brandsville, MO 65688       | 417/867-5651      | 417/867-5651        | 7017        | 115H        |
| 98 R           | Goldman, John L.         | 8505 Elsa             | St. Louis, MO 63123         | 314/752-0568      | 314/752-0568        | 4378        | 200A        |
| 60 D           | Goward, Russell          | 4015 Fair             | St. Louis, MO 63115         | 314/652-0200      |                     | 2704        | 312         |
| 112 D          | Graham, Christopher      | 1204 Major Drive      | Jefferson City, MO 65101    | 314/635-4939      | 314/635-9191        | 2394        | 201BA       |
| 10 D           | Griffin, Bob F.          | 204 Benjamin Drive    | Cameron, MO 64429           | 816/632-7146      | 816/632-6676        | 2700        | 308         |
| 145 R          | Grisham, R. B.           | 1003 Cedar            | Cabool, MO 65689            | 417/962-4059      | 417/962-4059        | 4840        | 201A        |
| 78 D           | Hagan, Mary M.           | 100 Florwood Court    | Ferguson, MO 63135          | 314/521-5555      | 314/869-2505        | 5836        | 135BA       |
| 15 D           | Hamlett, Ray             | P.O. Box 38           | Ladonia, MO 63352           | 314/373-5374      | 314/373-5374        | 4994        | 408B        |
| 90 R           | Hand, Raymond W.         | 545 Gascony Way       | Warson Woods, MO 63122      | 314/822-1055      | 314/821-3050        | 8510        | 101F        |
| 134 D          | Harpool, Doug            | 1512 Highland         | Springfield, MO 65807       | 417/881-5368      | 417/882-9600        | 2395        | 317A        |
| 160 D          | Hearnes, Betty           | P.O. Box 509          | Charleston, MO 63834        | 314/683-3018      | 314/683-6011        | 3153        | 302B        |
| 123 D          | Hedrick, Ralph           | 314 N Main            | Butler, MO 64730            | 816/679-4794      | 816/679-4794        | 4180        | 303B        |
| 83 D           | Hickey, Patrick J.       | 3648 Taylor           | Bridgeton, MO 63044         | 314/739-6554      | 314/355-1000        | 4670        | 301         |
| 2 D            | Hill, Harry              | RR 1                  | Novinger, MO 63559          | 816/857-4772      | 816/665-1066        | 4741        | 112         |
| 86 R           | Hoblitzelle, George K.   | 35 Glen Eagles Dr     | St. Louis, MO 63124         | 314/993-4447      |                     | 3803        | 101E        |
| 136 D          | Holden, Robert L.        | 635 South Florence    | Springfield, MO 65807       | 417/866-1693      | 417/831-2064        | 2402        | 134         |
| 49 R           | Holland, Derek M.        | 1004 E Chestnut       | Lee's Summit, MO 64063      | 316/525-3448      | 816/229-2441        | 2403        | 204         |
| 16 D           | Howard, W.O. "Bob"       | Box 184, R.R. #2      | Elsberry, MO 63343          | 314/898-2326      | 314/898-2326        | 2189        | 412B        |
| 7 D            | Humphreys, Mildred M.    | 2720 Southwest Trail  | St. Joseph, MO 64506        | 816/232-6184      | 816/232-6184        | 2614        | 116-2       |
| 25 D           | Jacob, Kenneth B.        | 4810 St. Charles Road | Columbia, MO 65201          | 314/474-9900      | 314/875-2526        | 2419        | 110B        |
| 29 D           | Jarman, Martha F.        | 703 Bell Dr           | Excelsior Springs, MO 64024 | 316/637-3040      |                     | 2428        | 412A        |
| 159 R          | Kasten, Mary C.          | 1209 Sailer Circle    | Cape Girardeau, MO 63701    | 314/334-5657      | 314/334-3111        | 2459        | 101B        |
| 46 R           | Kauffman, Sandra D.      | 620 E. 90th Terrace   | Kansas City, MO 64131       | 816/333-3826      |                     | 5543        | 105H        |
| 48 R           | Kelley, Pat              | 627 S.W. Lemans       | Lee's Summit, MO 64063      | 816/537-6108      | 816/537-6108        | 1456        | 103BA       |
| 6 R            | Kelley, Timothy M.       | RR 3 Box 213          | Savannah, MO 64485          | 816/324-3681      |                     | 2469        | 105G        |
| 26 D           | Kelly, Christopher S.    | 705 Glenwood Court    | Columbia, MO 65203          | 314/442-2887      | 314/875-2526        | 2473        | 111C        |
| 21 R           | Kilby, Craig             | 56 Freymuth Rd.       | Lake St. Louis, MO 63367    | 314/625-1485      | 314/625-2122        | 4964        | 109E        |
| 148 D          | Koller, Don              | PO Box 135            | Summersville, MO 65571      | 417/932-4304      | 417/932-4064        | 2112        | 115E        |
| 120 R          | Lang, Gene               | RR 7 South Heights    | Warrensburg, MO 64093       | 816/747-5487      | 816/747-8191        | 2903        | 105A        |
| 141 R          | Legan, Kenneth           | RR 2<br>Box 196       | Halfway, MO 65663           | 417/445-2241      |                     | 3819        | 201E        |
| 107 D          | Lewis, William E.        | 300 Boyd St           | De Soto, MO 63020           | 314/586-5648      | 314/586-5648        | 4976        | 412C        |
| 91 R           | Linton, William C.       | 17339 Cougar Trail    | Grover, MO 63040            | 314/458-3125      |                     | 1247        | 105J        |
| 88 D           | Lumpe, Sheila            | 6908 Amherst          | University City, MO 63130   | 314/863-4918      |                     | 4265        | 206A        |
| 137 D          | Lynn, Fred               | 2215 North Robberson  | Springfield, MO 65803       | 417/866-5449      | 417/866-5449        | 4914        | 408A        |
| 140 D          | Macdonnell, Thomas Meton | RR 2 Box 65           | Marshallfield, MO 65706     | 417/468-2605      | 417/468-2339        | 5702        | 135BC       |
| 163 D          | Maddox, L. W.            | PO Box 68             | Clarkton, MO 63837          | 314/448-3416      | 314/448-3565        | 2339        | 303A        |
| 27 D           | Markland, William A.     | 103 W Seminary        | Armstrong, MO 65230         | 816/273-2275      | 816/273-2294        | 2749        | 206C        |
| 51 D           | Marriott, Gladys         | 9001 Leeds Rd         | Kansas City, MO 64129       | 816/924-8538      |                     | 4753        | 313C        |
| 116 D          | Marshall, Thomas W.      | 318 E. Vest           | Marshall, MO 65340          | 816/886-2158      | 816/886-3465        | 2204        | 201BC       |
| 125 R          | Marshall, William G.     | RR 2 Box 72           | Greenfield, MO 65661        | 417/637-5332      | 417/637-2516        | 1347        | 105I        |
| 47 R           | Martinette, Jan          | 6601 E. 129th St.     | Grandview, MO 64030         | 816/761-3937      | 816/761-3151        | 2121        | 101K        |
| 73 R           | Mathews, Jean H.         | 2620 N Waterford      | Florissant, MO 63033        | 314/838-6257      | 314/837-2101        | 4794        | 105F        |
| 144 D          | McBride, Jerry E.        | PO Box 292            | Edgar Springs, MO 65462     | 314/435-6618      | 314/435-6216        | 4950        | 411B        |
| 40 D           | McCarthy, Karen          | 1111 Valentine Rd     | Kansas City, MO 64111       | 816/931-2723      | 816/753-7600        | 2723        | 317D        |

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|----------------|--------------------------|--|----------------------------|-------------------|---------------------|-------------|-------------|
| 42 D           | McCaskill, Claire C.     | 412 East 74th Terrace                    | Kansas City, Mo 64131      | 816/333-3405      | 816/221-9500        | 2503        | 114A        |
| 139 D          | McCracken, Joe           | Rt. 27 Box 1335                          | Springfield, MO 65803      | 417/833-1100      | 417/833-1100        | 2132        | 114B        |
| 38 D           | McGee, Jacqueline T.     | 5829 E. 40th Terrace                     | Kansas City, MO 64129      | 816/923-5161      | 816/472-1500        | 5615        | 116A1       |
| 105 D          | McKenna, William P.      | 6969 Dippel Ln                           | Barnhart, MO 63012         | 314/464-5684      | 314/464-8974        | 2504        | 236B        |
| 131 D          | McNeill, Nolan G.        | RR 3                                     | Cassville, MO 65625        | 417/847-2893      |                     | 5438        | 116-1       |
| 12 D           | McQuitty, Donald         | 1004 Gieselman                           | Macon, MO 63552            | 816/385-5145      | 816/385-6094        | 2123        | 110A        |
| 108 R          | Miller, Wesley A.        | 801 E 1st St                             | Washington, MO 63090       | 314/239-3528      | 314/239-6707        | 3678        | 107         |
| 143 R          | Mitchell, James W.       | 201 Chestnut<br>P.O. Box 741             | Richland, MO 65556         | 314/765-4192      | 314/765-5150        | 2143        | 109F        |
| 81 D           | Molloy, Neil             | 7618 Forest View                         | Pasadena Park, MO 63121    | 314/389-3399      |                     | 2139        | 115C        |
| 41 D           | Morgan, Annette N.       | 639 W 57th Terr                          | Kansas City, MO 64113      | 816/523-4041      | 816/523-4041        | 4485        | 235         |
| 93 R           | Mueller, Walt            | 17 East Glenwood Lane                    | Kirkwood, MO 63122         | 314/966-0466      | 314/965-3875        | 3787        | 109C        |
| 95 R           | Murphy, Jim              | 9314 Cordoba Lane                        | Crestwood, MO 63126        | 314/849-1946      | 314/849-5914        | 2150        | 106A        |
| 109 D          | Nilges, Al               | Box 97                                   | Bourbon, MO 65441          | 314/732-5296      | 314/732-5296        | 2398        | 113         |
| 76 D           | O'Connor, Judith         | 4252 Brampton Ln                         | Bridgeton, MO 63044        | 314/739-1482      |                     | 2726        | 315         |
| 66 D           | O'Neill, Matt            | 6414 Devonshire                          | St. Louis, MO 63109        | 314/481-4267      | 314/647-5900        | 2126        | 415B        |
| 122 D          | Olson, Gene              | P.O. Box 96                              | Harrisonville, MO 64701    | 816/884-4587      |                     | 5320        | 1151        |
| 18 R           | Ortwerth, Joseph R.      | 3916 Jaq-Mar Court                       | St. Peters, MO 63376       | 314/441-7481      | 314/946-3111        | 2157        | 101H        |
| 14 D           | Osbourn, Lois M.         | Route 1, Box 9                           | Monroe City, MO 63456      | 314/735-2839      | 314/735-2839        | 4181        | 116-4       |
| 70 R           | Ottinger, Edward E.      | 22 Willmore Rd.                          | St. Louis, MO 63109        | 314/752-3434      | 314/752-7777        | 2763        | 200B        |
| 142 R          | Page, Paul               | P.O. Box 69                              | Lebanon, MO 65536          | 417/426-5572      | 417/532-4012        | 4069        | 109A        |
| 52 D           | Park, Carole Roper       | 11415 E Gill St                          | Sugar Creek, MO 64054      | 816/836-1681      | 816/254-0626        | 2984        | 401A        |
| 162 D          | Parks, Opal              | P.O. Box 814                             | Caruthersville, MO 63830   | 314/333-1508      |                     | 6625        | 116-5       |
| 24 D           | Pauley, Jim G.           | P.O. Box 138                             | Ashland, MO 65010          | 314/657-2294      |                     | 2162        | 406B        |
| 158 D          | Proffer, Marvin E.       | C/O Cash-Book Journal<br>P.O. Box 369    | Jackson, MO 63755          |                   | 314/243-3516        | 3604        | 306         |
| 80 D           | Quinn, Robert J.         | 26 Parc Twyne<br>Apt. C                  | Ferguson, MO 63135         | 314/524-1612      |                     | 4726        | 115J        |
| 99 R           | Raisch, Bill             | 9950 Canterleigh                         | Afton, MO 63123            | 314/631-0055      | 314/638-0320        | 3605        | 203B        |
| 121 D          | Rauch, David L.          | 1405 Main Street                         | Higginsville, MO 64037     | 816/584-7875      | 816/584-7877        | 2690        | 206B        |
| 30 D           | Reeves, Sandra           | 10331 N. Cherry Lane                     | Kansas City, MO 64155      | 816/734-8663      |                     | 2377        | 400CB       |
| 65 D           | Ribaudo, Anthony D.      | 2241 Edwards                             | St. Louis, MO 63110        | 314/772-6569      | 314/231-5556        | 4220        | 309         |
| 9 D            | Riley, James N.          | 7363 Goff                                | Richmond Heights, MO 63117 | 314/647-6957      |                     | 2902        | 404B        |
| D              | Rizzo, Henry C.          | 575 Harrison                             | Kansas City, MO 64106      | 816/842-2934      | 816/833-4700        | 3310        | 415A        |
| 115 R          | Rohrbach, Larry M.       |  | California, MO 65018       | 314/796-3708      |                     | 2780        | 105B        |
| 75 D           | Russell, James (Jay) C.  | HCR 60, Box 12                           | Florissant, MO 63031       | 314/837-1814      | 314/837-7783        | 2532        | 314         |
| 110 D          | Schaeperkoetter, Jeff W. | 700 Bellarmine Ln                        | Owensville, MO 65066       | 314/437-2210      | 314/437-4140        | 2131        | 114C        |
| 8 D            | Schellhorn, Edward H.    | 102 W Jackson                            | St. Joseph, MO 64501       | 816/233-3587      |                     | 2155        | 400CA       |
| 118 R          | Scott, Delbert           | 817 Vine<br>700 E. Seventh St.<br>Box 82 | Lowry City, MO 64763       | 417/644-2784      | 417/644-2244        | 8793        | 103BC       |
| 45 D           | Scoville III, Vernon E.  | 10901 Beacon Avenue                      | Kansas City, MO 64134      | 816/761-5726      | 816/471-0830        | 2177        | 233B        |
| 44 D           | Sego, Robert             | 8939 E 57th St                           | Raytown, MO 64133          | 816/353-8529      | 816/356-8716        | 4980        | 411-2       |
| 103 R          | Selsor, Jonathan         | P.O. Box 33                              | Kimmswick, MO 63053        | 314/464-5564      | 314/464-8683        | 4749        | 109D        |
| 87 D           | Shear, Sue               | 200 S Brentwood                          | Clayton, MO 63105          | 314/863-3993      | 314/863-0975        | 4163        | 313B        |
| 57 D           | Shelton, O. L.           | 1803 Cora                                | St. Louis, MO 63113        | 314/533-4019      | 314/531-4008        | 2198        | 402A        |
| 34 D           | Skaggs, Bill             | 3613 North Park                          | Kansas City, MO 64116      | 816/452-5328      |                     | 2199        | 405A        |
| 117 R          | Smith, Todd              | 1818 West 11th Street                    | Sedalia, MO 65301          | 816/827-4563      |                     | 2164        | 1091        |
| 130 R          | Staponski, Earle F.      | RR 1                                     | Pierce City, Mo 65723      | 417/476-2103      | 417/476-2255        | 2304        | 101J        |
| 74 D           | Steinmetz, Kaye H.       | 13 Longhenrich Dr                        | Florissant, MO 63031       | 314/838-7083      | 314/837-0074        | 4481        | 400CC       |

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|----------------|------------------------|------------------------------|-------------------------|-------------------|---------------------|-------------|-------------|
| 20 R           | Stivison, Ronald L.    | 1631 Mount Vernon            | St. Charles, MO 63303   | 314/441-5244      |                     | 2165        | 102BA       |
| 64 D           | Stoff, Thomas P.       | 4517 Tower Grove Place       | St. Louis, MO 63110     | 314/773-5763      | 314/644-3440        | 4611        | 115G        |
| 128 R          | Surface, Chuck         | 2401 W 29th                  | Joplin, MO 64801        | 417/781-1095      | 417/624-5694        | 2173        | 109H        |
| 92 R           | Talent, James          | 15739 Cedarmill Drive        | Chesterfield, Mo 63017  | 314/536-6906      | 314/241-3176        | 2175        | 203A        |
| 4 D            | Tate, Phil             | 901 West Grand<br>P.O. Box 1 | Gallatin, MO 64640      | 816/663-2588      | 816/663-3710        | 1415        | 135AC       |
| 36 D           | Thompson, Vernon       | 1330 Park                    | Kansas City, MO 64127   | 816/241-9778      | 816/923-8683        | 1309        | 115F        |
| 111 R          | Townley, Merrill M.    | RR 1                         | Chamais, MO 65024       | 314/763-5795      | 314/763-5795        | 2309        | 201D        |
| 102 D          | Treadway, Joseph L.    | 1456 Telegraph               | Lemay, MO 63125         | 314/544-5816      | 314/894-5033        | 2315        | 410B        |
| 62 D           | Troupe, Charles        | 5338 Claxton                 | St. Louis, MO 63120     | 314/383-3814      | 314/621-4162        | 2851        | 304B        |
| 61 D           | Walton, Jr., Elbert A. | 8776 North Broadway          | St. Louis, MO 63147     | 314/867-2683      | 314/388-3400        | 3297        | 304A        |
| 151 D          | Ward, Robert D.        | PO Box 1548                  | Desloge, MO 63601       | 314/431-2945      |                     | 2317        | 317C        |
| 1 D            | Waters, Stephen R.     | 708 White                    | Canton, MO 63435        | 314/288-5671      |                     | 1200        | 135AB       |
| 104 D          | Weber, Winnie P.       | 3626 Lakeshore Dr            | House Springs, MO 63051 | 314/677-3018      |                     | 2691        | 305B        |
| 3 D            | Wheeler, Beth M.       | 1407 East 12th Street        | Trenton, MO 64683       | 816/359-6229      |                     | 1198        | 135BB       |
| 135 R          | Wilkerson, Curtis      | 3142 Alpine                  | Springfield, Mo 65804   | 417/883-0453      |                     | 4841        | 101D        |
| 100 R          | Wohlwend, Clarence     | 4617 Butler Hill Road        | St. Louis, Mo 63128     | 314/487-5129      |                     | 2187        | 109G        |
| 138 R          | Woodall, J. Dan        | 916 N Norwood Dr             | Springfield, MO 65802   | 417/865-2670      | 417/865-2670        | 2358        | 101G        |
| 113 R          | Wyrick, Rex R.         | Route 5, Box 73A             | Eldon, MO 65026         | 314/392-3452      |                     | 2510        | 106B        |
| 9 D            | Youngdahl, Mark A.     | 425 South 25th Street        | St. Joseph, MO 64501    | 816/364-6112      | 816/233-2581        | 4473        | 410A        |
| 157 D          | Ziegenhorn, Dennis     | 113 Greenbrier               | Sikeston, MO 63801      | 314/471-8485      | 314/471-3112        | 2463        | 413B        |

# Commission Members

## Local Government Representatives

Delores Hudson, Councilwoman  
City of Warrensburg

Joseph L. Adams, Jr., Councilman  
City of University City

George Hartsfield, Mayor  
City of Jefferson City

Barbara Potts, Mayor  
City of Independence

Gary A. Eide, City Manager  
City of Cape Girardeau

Paul Beecher, Assistant City Manager  
City of Kansas City

Gary S. Markenson, Executive Director  
Missouri Municipal League

Peter Levi  
Mo. Association of Councils of Government

\*Ralph Krodinger, Presiding Commissioner  
Jefferson County

Ronald D. Houseman, County Clerk  
Taney County

Juanita Donehue, Executive Director  
Missouri Association of Counties

\*Vice Chairman of Commission

## State Agency Officials

John Pelzer, Commissioner  
Office of Administration

Carl Koupal, Director  
Department of Economic Development

Tom Duncan  
Governor's Office

Paul McNeill, Director  
Department of Revenue

Fred Brunner, Director  
Department of Natural Resources

## Citizens Appointed by the Governor

Mary Doggett  
Sikeston

Lenore Morris  
Rolla

Randy Eaton  
Warsaw

Bill Owen  
Springfield

Paul Ground  
St. Louis

Don Redding  
Independence

Jon Hutcheson  
Houston

Virginia West  
Moberly

Forrest Miller  
St. Louis

Don Winslow  
Kansas City

## State Legislators

Norman Merrell, Senator  
District 18, Monticello

Fred Dyer, Senator  
District 2, St. Charles

Francis R. Brady, State Representative  
District 79, Jennings

Roy Cagle, State Representative  
District 127, Joplin

## Staff

Lois Pohl, Director  
Carol Meyer, Administrative Assistant